

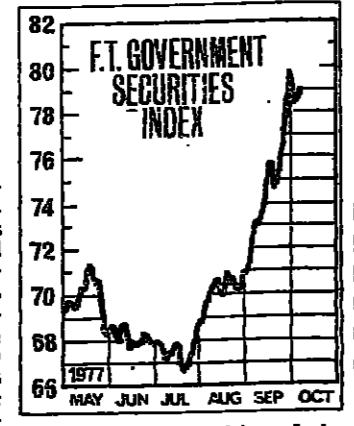
## NEWS SUMMARY

GENERAL

BUSINESS

### Belgrade Gilts in demand; equities up 1.9

• GILTS were again in demand, with gilts to a point or more in long-dated stocks. The FT



Government Securities Index rose 0.40 to 79.03, still 0.82 below its 65-month peak reached last Friday.

• EQUITIES found less enthusiastic support. The FT 30-share index, 6.3 ahead at 10 a.m., closed at 518.7, up 1.9 on the day.

• STERLING gained 24 points against the dollar to \$1.7597, but its trade-weighted index was unchanged at 62.4. Dollar's trade-weighted depreciation widened to 1.29 (1.09) per cent.

• GOLD fell 75 cents to \$154.275. IMF auction. Page 6

• WALL STREET rose 4.76 to 812.08.

• U.S. MONEY SUPPLY: M1 \$329.4bn. (\$330.6bn.), M2 \$792.6 bn. (\$793.2bn.), commercial and industrial loans at major banks up \$28.5m. (down \$15.1m.), fed funds 6.11 (6.25) per cent, 14-day dealer-placed commercial paper 6.31 (6.22) per cent.

• ABBEY decides against cutting investors' rate

• ABBEY NATIONAL has decided not to comply with the recent recommendation of the Building Societies' Association to cut interest rates generally for investors. Most investors who have money lodged with the Abbey by November 1 apparently will still receive the present interest rate on their investment, while new investors will receive the lower rate. The Abbey is cutting its mortgage rates in line with other societies. Back Page

• COMMONS Public Accounts Committee has accused the Government of lavishing public funds, in the form of regional development grants, on projects which need no extra incentive to go ahead. Committee's concern at employers' failure to operate PAYE tax system properly. Page 10.

• ENERGY-SAVING measures must be greatly strengthened to avoid a world shortage of oil and other forms of energy in the mid-1980s, according to a communiqué from the 19-nation International Energy Agency meeting in Paris. Back Page

• CANADIAN Government authorities have declared that carbon steel products from six countries, including the U.K. and Japan, are being dumped in Canada.

• COMPANIES BERRY WIGGINS reported a £3m. loss for 1976, largely because of losses on its Algerian contract. Page 24 and Lex

• EMI made pre-tax profit of £44.7m. (£59.35m.) in the year to June 30. Page 25 and Lex

• AGRICULTURAL Mortgage Corporation is raising £3m. through an issue of variable rate bonds at par—the first in the private sector to raise new money in the market on a variable basis. Page 24 and Lex

### CHIEF PRICE CHANGES YESTERDAY

Prizes	170 + 10
Roberts Adlard	82 + 7
Rothmans Int'l.	57 + 3
Rowntree Mackintosh	433 + 16
Sainsbury (J.)	242 + 13
Stouff Estates	114 + 5
Stewart Plastics	162 + 8
Thorn Electrical	145 + 10
Walker (James)	172 + 10
Wolseley-Hughes	234 + 11
Woodhead (Jonas)	45 + 12
Yates	400 + 20
Geover	510 + 15
Malay Dredging	350 + 25
Peko-WallSEND	355 + 10
FALLS:	
Lane (Percy)	58 - 6
Gas and Oil Acreage	115 - 10
Assam Frontier	555 - 13
Nurdin and Peacock	100 + 21
Prestige	170 + 10
Treasury 13% 1990	£1191 + 1
Treas. 12% 95 (200pd)	£141 + 14
Treasury 7% 12/15 278+	242 + 13
BPE	273 + 7
Berkeley Hambr	107 + 8
Crelton	42 + 3
EMI	228 + 15
Eagle Star Ins.	189 + 8
French (Thomas)	45 + 12
Guinness Peat	220 + 12
Henrys	558 + 14
Holme Lloyd	285 + 21
Kukui	83 + 8
Metal Box	356 + 14
Morrison (Wm.)	212 + 15
Mountview Estates	35 + 4
Mowlem (J.)	132 + 8
Pacific Copper Mines	149 - 14

## Price Commission puts inflation rate in single figures

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

The underlying rate of inflation, as monitored by the Price Commission's early warning system, has already reached single figures.

Provisional figures released yesterday showed that the Commission's index of price rises notified to it rose by only 3.8 per cent in the six months to the end of September. Expressed as an annual rate, these six-month figures mean that the rate of increase in the Commission's index has fallen to 7.8 per cent, the lowest level since 1973, and well under half the figure recorded in March.

This marks a sharp acceleration in the downward trend in the Commission's index and should ensure that the rate of increase in the Retail Prices Index continues to fall for several months to come.

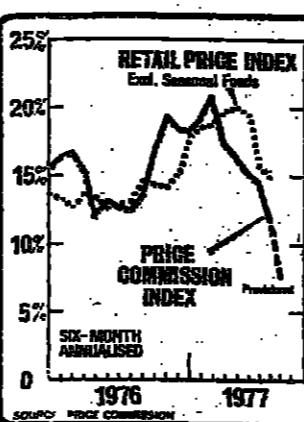
The Commission warned yesterday, however, that while it expected the much lower rate of inflation to be maintained for some time, future reductions in its own index were likely to be far less dramatic and could even be interrupted by the occasional small rise.

In March, the Commission's index was showing an increase of 20.9 per cent, calculated on the six-month annualised basis which the Commission insists provides the best pointer to the underlying rate of inflation. The rate of increase started declining in April and fell steadily to 11.7 per cent in August. But this month's drop is by far the largest so far.

The Commission said yesterday that the September total, like those for August, would be less than half the totals for the year average months earlier in the year.

Its caution about predicting further steep reductions in the rate of increase seem to be based largely on the assumption that special factors were still at work in September. These were partly of a seasonal nature but had had a good chance of reducing the rate of inflation further but only if wage costs and through their industrial costs generally did not get out of hand.

Though the rate of inflation had fallen, Britain could not afford to be complacent. The figure was still above the average many manufacturers squeezed all they could out of the old price code before the rules were changed at the beginning of August.



The feeling seems to be that some of those companies which pre-empted the changes in the system by coming in for increases before they really needed them earlier in the year will be modifying new price increases shortly.

A similar note of caution was also sounded yesterday by the Treasury in its latest Economic Progress Report. Britain it said had a good chance of reducing the rate of inflation further but only if wage costs and through their industrial costs generally did not get out of hand.

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It is not clear that the pay policy is destroyed.

Mr. Callaghan agreed that the Government could not prevent a Ford settlement becoming an incentive to other negotiators to break the voluntary code.

"This is one of the difficulties we would have to face... We are feeling a way forward into a field so far uncharted."

There were very few sanctions the Government could use and his job was to carry on pointing out ad nauseum the effects of breaking the pay policy.

If earnings nationally were kept below 10 per cent, then inflation would continue to fall and there could be a faster rate of growth.

"Maybe the country will reject this but if no one will be able to say that we have not made clear what the alternatives are," he commented.

Mr. Callaghan accepted that there were some employers anxious to pay more than the 10 per cent and in a free society they could not be prevented.

"But what I can say is that the national interests demands a national average in earnings of 10 per cent or less."

The Prime Minister went on to insist that there would be no pre-election boom stimulated by the Government which would mean a return to hyper-inflation.

One of the Sonndate indices of Eurobond prices has gone through its low for the year, though the other, for longer term bonds, still has some way to go.

Several dealers used the word "panic" to describe trading conditions yesterday. "Diabolical and expensive" was perhaps the most succinct summary.

The background to the week's

Callaghan rules out pay deal sanctions

By Richard Evans,  
Lobby Editor, in Brighton

THE PRIME MINISTER admitted for the first time last night that the Government would not be able to use sanctions to prevent Ford or any other big employer implementing a pay settlement above the 10 per cent norm.

Instead Ministers will rely on persuasion and on an appeal to public opinion to back the Government's counter-inflation policy of pay restraint.

In an interview on BBC television the Prime Minister admitted that the 10 per cent figure was a national average.

"I cannot be bound by strict rigidity on this," he declared.

"In a democratic society we can only go to the 'limit' of persuasion."

Ministers are awaiting the come of the Ford pay talk next week with some quiet. Their hope remains that the settlement will not be far in excess of 10 per cent, and that it will

not mean that the pay policy is destroyed.

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Yen breaks 260 barrier: pound strong

BY MICHAEL BLANDEN

THE Japanese yen broke through the "260 barrier" yesterday and closed at \$1=¥250.35 on the Tokyo foreign exchange market. The rate had gone still higher earlier in the day, at one point touching 258.88 before weakening slightly probably under the influence of Bank of Japan intervention.

The day's trading in Tokyo was the busiest since the yen was floated in February 1973, with spot market turnover reaching the spectacularly high figure of \$715m.

The sharp rise in the yen was also the highlight of foreign exchange dealings in London, with the U.S. dollar coming under continued selling pressure against most other leading currencies.

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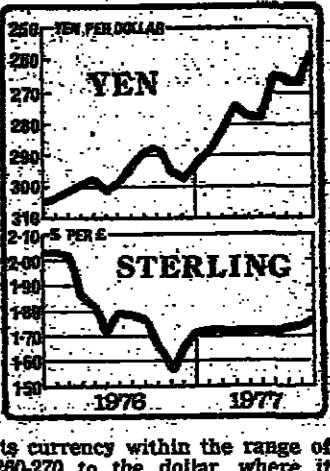
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its currency within the range of 230-270 to the dollar, where it was successfully held during most of the three months from July to September.

It has done this partly under severe pressure from the U.S. but also, apparently, in line with an overall official strategy of allowing the yen fluctuation to move up at intervals of roughly one quarter.

Despite the Government's probable "resignation" to the yen's appreciation, however, it still appears that the Bank of Japan is intervening actively to moderate the rise. The bank was almost certainly active again when speculation seemed to be pushing the rate not just through the 260 barrier, but considerably beyond it.

It would be in line with previous strategy for Japan to want to hold the rate somewhere between 230 and 266 for some weeks.

Rise will not hit exports, Page 7

## Eurobond dollar sector falls

LOMBARD

# Taking the Meade Report seriously

BY ANTHONY HARRIS

IT USED to be next to impossible to get either of the main political parties to adopt a new idea from the outside. The long internal bickering over manifesto promises, the lobbying of supporters, and the personal obsessions of the party leaders crowded out any other influence; only the Liberals were prepared as it were to baby-sit an appealing idea until one of the main parties might decide to steal it.

Now, thanks largely to Mr. Edward Heath and Sir Harold Wilson, things are changing for the better. Both learned in quite different ways the heavy potential cost of pledges. Mr. Heath wanted to change the world, but it proved recalcitrant; "at a stroke" and "lame ducks" helped to bring his leadership to a premature end. Mr. Wilson, in his day, talked of keeping his options open, but was in fact so keen on giving off-the-cuff answers to every problem that a whole series of half-baked ideas, such as the Land Commission, got into the manifesto and the statute book to haunt him.

## Radical

Mr. Callaghan and Mrs. Thatcher do genuinely seem to be keeping their own counsel; it is hard at the moment to see what either of them would be committed to apart from tax cuts, if there were an early general election.

If it had not been for this political change, it would hardly be worth giving much serious attention to a document like the Meade Report on tax reform.

This has been around in draft for more than a year, and will appear in final form in January; and it already seems to have provoked a partly encouraging policy analysis from the normally stonewalling Inland Revenue. The fact that it is truly radical, and also intellectually coherent, would make it a virtual non-starter. If that were not enough, it has been drafted by a committee which contains no trade unionists, and does not even have the statutory Welshman (Mr. Clive Jenkins is at present fulfilling these roles for Sir Harold) or Scott.

For a future Government whose commitments are sufficiently woolly, however, it really is possible that the central Meade proposal for a move towards an expenditure tax does stand a chance, especially as it has been designed to offer something very appealing to both the

principle of an expenditure tax is straightforward, though it marks such a break with

## A chance

Three things could help a good deal if Labour is to adopt the ideas. First, the plan for an expenditure tax was actually launched by Labour more than 20 years ago; second, an increasing number of the most highly skilled—including Mr. Jenkins' members—would welcome the chance to accumulate a modest fortune; and third, the proposal might be highly unpopular some quarters in the City. It would encourage saving and investment, but it would remove the tax advantages of insurance companies and unit trusts so far as the rich are concerned. (The expenditure base applies only to the higher rates on income tax.)

As Denis Healey has long known, the way to Labour popularity lies in the anguish of the privileged. So whoever wins here is a radical idea with a strong chance. Certainly the Meade proposals, when they appear, will deserve careful attention from the financial community. If the Inland Revenue takes them seriously, they are

## RACING

## BY DOMINIC WIGAN

# Picatina continues to improve with new challenge ahead

NO ONE at Ascot a fortnight ago could have failed to be highly impressed with the way and few will want to oppose the Colter Handicap and the Newmarket filly is of Edinburgh Stakes.

That likeable filly, Durtal,

who may well have been

deprived of an Oaks victory by

Camden Town, a three-year-old

quarter of a length joint

second with Coriander to the

second filly's classic after a

collision with the rail on her

way to the start, reappears in

the Marlborough House Stakes.

If she is anywhere near her best,

Durtal, the best two-year-old

filly in England last term, will

be too good for her opponents.

No Cards and Notrima.

ASCOT

2.15 St. Leger

2.45 Dortal

3.15 Picatina\*\*

3.50 Camden Town\*\*

4.30 Sally's Lad

4.50 Reclaimation

YORK

2.30 Spring in Deepsea

3.00 Press Corps

4.30 Tin Miner

is said to have come on a good deal since that highly satisfactory introduction and he is sure to take a good deal of beating.

I give him a reasonably confident vote over another sacerdotal vote over another sacer-

dit, the debut made by High Top's half-brother, Camden Town, in

race colt, Semper Nova's and Press Corps.

Ruthless

In the last match Floyd trailed all the way against his compatriot, the diminutive USPA champion, Lester Watkins, but got his nose in front where it mattered on the final green, winning by one up when going ahead for the first and only time.

Irwin, who wears spectacles, once again proved himself to be the hardest man in the business in this type of golf. As a former American University football player, he relishes the head-to-head conflict. He sets out with utter ruthlessness to keep his wayward shots to the minimum, and that is all that is required in this form of golf unless one's opponent goes mad.

Baiochi was unlikely to do that, since by his own admission last night he felt slightly inadequate in the presence of a man he has always revered for his competitive ability.

Irwin was four up at lunch, having won the first four holes, and the last three holes came into focus at the fourth hole of the afternoon, and thereafter. At the fourth Irwin hit his second shot, stone dead, for an eagle three, having lost the first hole. This put him five up again, and at the 19th hole he slotted a 30-foot putt

into the hole.

Pinoero said later that he made a mess of the next four holes,

thus going into lunch two down.

Brilliant

Ballesteros has now played

best part of four rounds

once taking three pars in his

attractive English

described as "No bad, no

no putter anywhere near

that when we came up in the morning, and he had to hole out. I don't

would test him. I was

that than that."

No further comment.

Watson played very well

the hill behind him, trying to get

into position for his Watson

Ballesteros match. Pinoero for

the other Spanish, Manuel

Pinoero, by three and two.

Ballesteros was lucky to find the

1976 US Masters champion,

Tom Watson, in the Open

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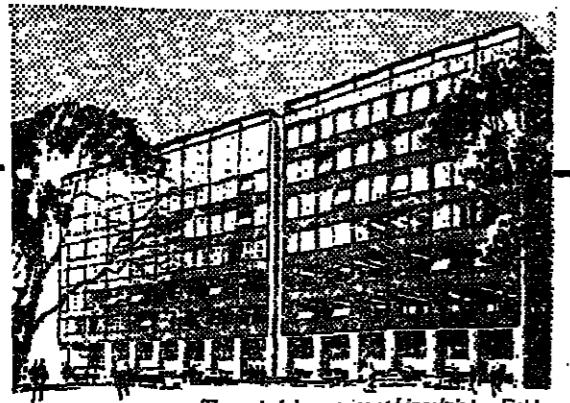
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## EUROPEAN NEWS

## Give and let live

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# APOLLO

Edited by Devas Suryan

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1990-1995  
1996-2000

# WHAT ELSE HAVE ABERDEEN AND HOUSTON GOT IN COMMON?

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## EUROPEAN NEWS

## EEC oil imports cut by slack demand, U.K. output

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

THE VOLUME of the EEC's oil imports fell by almost 9 per cent. during the first half of this year. This was reported to-day by the European Commission, which also estimated that the two most recent price increases decided by

## Italian nuclear scheme

BY PAUL BETTS

THE ITALIAN Parliament has approved construction of eight military nuclear power stations, but no Minister, Sig. Carlo Donati, has made any provision for the key issue of cost. Two years ago the Italian Government approved a much more ambitious nuclear programme involving the construction of 20 power stations. No action was taken, partly as a result of high costs but also because of resistance from the country's growing anti-nuclear lobby.

Indeed, the current "mini programme," which will provide for only an estimated 7 per cent. of Italy's energy needs by 1980, threatened to provoke a split among the signatories of the so-called recent Inter-Party Agreement on a common project of some 12bn. cubic metres of Algerian natural gas to Italy.

## Italy seeks neutron bomb answers at Nato talks

BY DOMINICK J. COYLE

THE ITALIAN Government, seemingly embarrassed over its lack of any specific knowledge about Washington's proposals for possible European deployment of the so-called neutron bomb, expects some clarification of US policy during a visit here next week by President Carter's Defence Secretary, Mr. Harold Brown.

Mr. Brown, along with other Nato Defence Ministers, including Mr. Fred Mullen, the UK Secretary of State for Defence, is to attend a meeting in Bari on the Adriatic coast, starting on Monday next of Nato's Nuclear Planning Group. He will also visit Rome for talks before leaving for Yugoslavia.

Sig. Luciano Radi, under-secretary at the Italian Foreign Ministry, was clearly in some difficulties when pressed for information on Italy's attitude to the US neutron bomb by members of the Chamber of Deputies Foreign Affairs Commission here yesterday. Italy, he said, had not yet taken a stand on the neutron bomb issue as the problem "must" be "carefully analysed inside the proper circles."

The forthcoming Bari meeting would, say the Italians, be an ideal venue for such an analysis, but Sig. Radi had to acknowledge before the commission that the debate on the question had thus far taken place without real information on the nature of the weapon.

Mr. Brown's visit to Italy comes at a time when the powerful Communist Party (PCI) here, which in effect maintains the minority Christian Democratic

BRUSSELS, Oct. 6.

OPCOP would result in an average 18 per cent. rise in the cost of oil imported into the EEC this year. It put the Community's total oil import bill this year at \$2.5bn.

Consumption of all forms of energy rose by only 2.5 per cent. during the first six months of this year against the first half of 1976, to 484.8m. tonnes of oil equivalent (TOE). The percent increase was exactly equivalent to that of the EEC's combined gross domestic product (GDP).

The biggest single increase—39 per cent.—was for primary electricity and mainly reflected higher output from hydro-electric and nuclear sources. Oil consumption was off by 1 per cent. and lignite consumption by 8 per cent., while coal and gas use grew by 15 per cent. and 5 per cent. respectively.

Internal oil production in the EEC grew by 14.9 per cent. during the period to 21.9m. tonnes. At the same time oil imports from outside the Community fell by 5.7 per cent. to 23.8m. tonnes from 24.9m. tonnes in the first half of 1976.

Imports in the second half of last year were even higher, at 26.9m. tonnes. However, reliance on imported coal rose sharply while internal production declined. Imports in the first half rose 17 per cent. to 15.8m. TOE, and internal coal output fell by 4.8 per cent. to 7.8m. TOE.

## Warning of bigger French wine 'lake' as production grows

BY DAVID CURRY

PARIS, Oct. 6.

WITHIN a week of the British government serving notice that it will mount a new attack on M. Lauda reports.

In 1975, he recalls, the government envisaged the conversion of vineyards to other produce at the rate of some 7,000 hectares (17,000 acres) a year. In two years, a mere 1,000 hectares had been converted. Even at a faster rate, it could take 15 years to cope with the problem. This would be far too long in the light of the impact which the prospective entry of Greece and Portugal to the EEC would have on the Community wine market.

This is a sensitive issue for France, where there is deep concern about how the economically vulnerable and politically volatile southern farming population will be able to cope with competition from low-cost producers from other parts of the Mediterranean—in such commodities as wine, oil, fruit and vegetables.

M. Lauda says that the government should concentrate on improving viticulture rather than conversion of vineyards. He calls for improved storage and maturation facilities and for the organisation of the market to penalise high yields and reward quality. He puts the cost of a five-year programme to improve viticulture at wine was so bad that about 5m. Frs 2bn. (£235m.)

## Spanish poet wins Nobel Prize

By William Dullforce

STOCKHOLM, Oct. 6.

THE SWEDISH ACADEMY to-day awarded the 1977 Nobel Prize for Literature to the 78-year-old Spanish poet Vicente Aleixandre. The prize is worth Kr. 700,000 (£82,350).

Sir. Aleixandre won the prize for "a creative poetic writing which with roots in the traditions of lyric verse and in modern currents eliminates Man's condition in the cosmos and in present-day society," according to the Academy's citation.

The Academy's choice (announced two weeks earlier than usual to avoid a situation similar to last year, when the Academy could only name a Spanish poet, Saúl "Bellow's" victory) was a surprise. Sir. Aleixandre's name had not figured among those regarded as the leading contenders, who included novelist Nadine Gordimer and V. S. Naipaul and the Swiss Max Frisch.

Sir. Aleixandre is described as the leading representative of Spanish surrealism, which developed on quite separate lines from the French parent. He published his first volume of verse, *Ambito*, in 1922 and has since produced prolifically in spite of ill health, which forced him to remain in Spain and the Swiss Max Frisch.

The CDA pressed for an equal sharing of the cabinet portfolios

## Dutch coalition talks collapse as main parties fail to agree

BY MICHAEL VAN OS

AMSTERDAM, Oct. 6. ATTEMPTS to form a new left-of-centre Dutch coalition of the Justice Ministry, Social Democrats and Christians failed to-day for the Labour Premier, Mr. Joop den Uyl, and Mr. Gerhard Verlinga, a Christian Democrat, are expected to inform Queen Juliana to-night or to-morrow of the failure to reach agreement.

In the Dutch general election in May this year, the Labour Party, whose leader Mr. Den Uyl was to become Premier in the new cabinet, was the major winner, although none of the major parties commands an outright majority in Parliament. Labour gained 10 seats to reach 53 out of the 150 in Parliament, while the CDA gained only one seat, to reach 49.

Both parties assert that the number of Ministers claimed now is justified by the outcome of the election.

In the four months of interrupted talks, there were two previous failures—one about legalising abortion and, earlier, another about the Labour Party's controversial plans for introducing the Socialists' notably "over an excess profit-sharing system. Each side, a compromise was included, worked out and the formation of the new Justice Minister.

The CDA pressed for an equal sharing of the cabinet portfolios

the developments and the intentions taking one or two, to obvious partners in a new Cabinet, to agree.

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## Swedish industry gloomy

BY WILLIAM DULLFORCE

STOCKHOLM, Oct. 6.

SWEDISH industry is pessimistic about business prospects for the

next half-year and expects production and employment to decline during the winter. These are the main general conclusions of the National Economic Research Institute's September business survey, which was taken just after the 10 per cent. devaluation of the krona at the end of August.

The survey points out that industrial stocks of finished goods are still excessively high in relation to orders.

The total of new orders continued to fall during the third quarter and no increase is in sight. This is ascribed to the continuing weakness of domestic demand, while in general the decline in export orders seems to have halted.

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## AMERICAN NEWS

## Wholesale price rises quicken

By Our Own Correspondent  
WASHINGTON, Oct. 6.  
U.S. wholesale prices rose 0.5 per cent last month, principally because of a sharp rise in the key industrial commodities part of the index, which registered the largest increase in nearly a year.

The Labour Department said that last month's rise—after three months of declines or only very modest increases—could signal the end of a summer of relative price stability, but it cautioned against attaching too much significance to one month's figures.

The 0.8 per cent rise in the industrial commodities index will be of some concern to the Administration, which has been watching the index closely. Much of last month's rise was attributable to a surge in wood and lumber prices, a sign that the current boom in the housing industry may be beginning to have a measurable effect on raw material prices.

Among other commodities, steel also rose, but there have been recent indications of wholesale discounting on some steel lines which may help depress the index a little in coming months.

## Successful gold auction bidders

By Our Own Correspondent  
WASHINGTON, Oct. 6.

THE INTERNATIONAL Monetary Fund (IMF) today released the names of successful bidders in yesterday's gold auction at which almost all the gold on offer was sold at prices ranging from \$154.95 to \$157.05.

The Fund said that the majority of the successful bids—32 out of a total received of 103—were concentrated between \$155 and \$155.99. The sale raised a further \$66m. for the Fund's trust fund for developing nations.

The 12 successful bidders were: J. Aron and Co. (New York), Bank Leu (Zurich), Bank of Nova Scotia (Toronto), Cie Luxembourgeoise de la Dresdner Bank A. & G.—Dresdner Bank Int'l, Luxembourg, Deutsche Bank (Frankfurt), Dresdner Bank (Frankfurt), Johnson Matthey, Samuel Montagu and N. H. Rothschild (all of London) and the Swiss Bank Corporation, the Swiss Credit Bank and Union Bank of Switzerland (all of Zurich).

## UAW opts not to consider rejoining the AFL-CIO

BY STEWART FLEMING

THE UNITED Auto Workers hoped UAW membership of the AFL-CIO would help to revive labour's flagging fortunes after almost 25 years of conservative leadership under Mr. George Meany, the group's 83-year-old president.

Although only five members of the 25-man executive Board of the UAW opposed calling a union convention to vote on reaffiliation with the AFL-CIO

organised labour's umbrella group.

The decision will disappoint many of the more liberal trade unionists in the country who had

felt that the issue is so emotional, and the parties so divided, that the conflict within the union and the danger of defeat for the leadership were too great to risk.

The UAW quit the AFL-CIO in 1958 following bitter personal and policy disputes between Mr. Walter Reuther, the founder of the union, and Mr. Meany.

Mr. Reuther was intensely critical of the conservative—and as he saw it complacent—leadership under Mr. Meany. This year, amid evidence of a further weakening in the political influence and membership strength of organised labour, opponents to Mr. Meany's rule have become more vocal.

Earlier this week, in a long article in the New York Times, Mr. Victor Gotbaum, the most powerful municipal union leader in New York, called publicly for Mr. Meany's resignation as AFL-CIO president "for the good of the American labour movement."

A critical issue in the debate within the United Auto Workers over whether to join the AFL-CIO again while Mr. Meany is still president has been the potential influence the union might have in its councils.

Mr. Douglas Fraser, president of the union and those board members who support re-affiliation, say there is a potential majority in the AFL-CIO "dedicated to the UAW's vision of the labour movement as a potent force for social and political progress." They feel this majority will only come into being with UAW assistance from within the federation.

But opponents of re-affiliation

dropped, for the time being at least, a plan to hold a joint news conference to attack the Administration's Middle East policy. They apparently decided that, after meeting Mr. Dayan, the Administration had backed a little. In Los Angeles, it was reported that Jewish members of the Democratic Party were boycotting a \$1,000-a-plate dinner next week in protest at the policy.

At the same time, the Republican leadership in Congress has wasted no time in attacking the Middle East policy, clearly seeing an opening on an issue which they hope to work to their advantage. The Administration has noted all this pressure, but it is too early to tell if it has indeed backed down or whether, as before, it has staged only a tactical retreat.

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The union has without doubt the worst labour relations record in the country. For the past three years the industry has been plagued with strikes, walkouts in the mines, and

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THE UNITED Auto Workers



## OVERSEAS NEWS

## Dutch bank's role in cutting S. Africa credits confirmed

BY MICHAEL BLANDEN

AMSTERDAM-Rotterdam Bank, one of the leading European banking groups which are shareholders in the New York based European American Banking Corporation, yesterday confirmed that it had played a part in the decision of the U.S. joint operation not to grant further credits to South Africa except for the financing of current trade.

This was confirmed yesterday by Dr. C. F. Karsten, the managing director of Amro. He explained that the bank itself, one of the leading Dutch commercial banks, had decided after 1973 that for various reasons, including the possible political risks, it should not participate further in loans direct to South Africa where these involved no Dutch commercial interest.

His statement followed the disclosure by anti-apartheid groups in London that Mr. H. E. Peacock, chairman of European American, had written to the World Council of Churches in January, conveying the group's decision on loans to South Africa. This followed strong pressure on the Midland Bank at the last two annual general meetings of a group called End Loans to Southern Africa, bringing together a number of anti-apartheid and church organizations and local authorities in the UK.

Both Midland and Amro are members of the EBIC group of European banks which form a general international co-operative organisation and are shareholders in the EAB organisation in New York. Other major shareholders in EAB include Deutsche Bank in Germany, Societe Generale in France and Societe Generale de Banque in Belgium.

Dr. Karsten said in London yesterday, at a meeting to mark the formal inauguration of the Amro branch in the City, that the bank had itself been subject

## Fukuda responsible for hijack decision

BY CHARLES SMITH, Far East Editor

TOKYO, Oct. 6.

MR. TAKEO FUKUDA, the Japanese Prime Minister, was personally responsible for deciding that Japan should forgo the right to demand extradition of the 11 terrorists

who landed in Algeria in a hijacked Japanese aircraft on Monday. Foreign Ministry officials revealed today.

They said the final decision to accept Algeria's terms for receiving the aircraft was taken quickly after the Government became aware on Monday night that Algeria was the final destination.

There was no time for full consultation with all Cabinet Ministers concerned and the Prime Minister was consulted and gave "clear instructions."

He ordered full acceptance of the conditions Algeria was expected to propose before accepting the hijackers, that Japan should forgo the right to demand extradition; not to recover the \$6m. ransom paid by the Japanese Government; and not hold Algeria responsible for any possible damage to the aircraft after its arrival.

Analysts were unable immediately to identify a pod-mounted anti-tank missile shown for the first time on ten T52 tanks.

For the first time, the Swingfire anti-tank missile and the

U.S. Lockheed C130 transport aircraft, the bulk of the material

shown was of the same kind as

that used to fight the Israelis in 1973.

Neither the British nor

the U.S. contribution was new.

Swingfires and C130s having

been paraded last year.

President Anwar Sadat, who

took the salute wearing the new

dress uniform with high leather

boots which he designed himself,

had reportedly complained of the

Soviet refusal to supply spare

parts. Foreign military observers

noted that a great deal less

force had been received by the Egyptian air force.

## Palestinians in new talks to stabilise southern Lebanon

BY HSAN HIZAJI

BEIRUT, Oct. 6.

LEBANESE and Palestinian officials have begun a new round of meetings here to stabilise the ceasefire between the Palestinians and Israeli forces in the southern border area with Israel.

A joint committee met here today and its members were planning to visit the south to study the situation on the ground. Lt.-Col. Sami Al Khatib, Lebanese commander of the Arab League peace-keeping force, attended the meeting.

Lebanese officials have refused to disclose when the troops will be sent to the border area, but Press reports to-day predicted that this would take place within the next 48 hours. A force of about 1,500 men was reported to be waiting for orders to move.

Meanwhile, a recruiting drive by Lebanese Army Command is now in full swing as part of President Sarkis' efforts to build up a new army. The old armed forces broke up during the 18-month civil war.

The 60-mile-long border strip was reported calm but tense to-

day. The shelling yesterday

further evidence of how brittle the truce remains.

The Palestinian-Lebanese talks are also aimed at speeding up implementation of the second stage of the peace plan for South Lebanon. This requires a Palestinian pull-back nine miles from the Israeli border and the stationing there of newly-regrouped units of the Lebanese Army.

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# ICI dispute over gas price near settlement

BY KEVIN DONE, CHEMICALS CORRESPONDENT

THE DISPUTE between British Gas and Imperial Chemicals has hardly changed. Ammonia is the principle feedstock for much of the fertiliser stock in Britain, and other fertiliser manufacturers have found themselves at a disadvantage against the prices charged by ICI, which bases its prices on supplies of ammonia derived from ICI's extremely cheap gas feedstocks.

The two sides have been talking for many months. This is the first indication that they are close to agreement.

ICI entered into the 15-year contract for the supply of about 900m. therms of gas a year in 1969 at what was virtually a fixed price. The original contract was worth nearly £250m. It is still the biggest the corporation has ever signed.

The price of oil has risen more than five-fold in the wake of the increases implemented by the OPEC countries, but the price paid by ICI for the natural gas

Some fertilizer manufacturers have gone out of business and others have made losses or faced severely reduced profits as a result. There has been heavy industrial pressure for Government intervention. The Government has talked to both sides but has relied on the ICI/British Gas negotiations to provide a solution. British Gas resorted to arbitration.

## Conservatives must combat electoral bribery, says Walker

BY RUPERT CORNWELL, LOBBY STAFF

MR PETER WALKER, a senior Minister in the Heath Government, warned yesterday that the Conservatives must go onto the offensive as never before if they were to win the next election "in an atmosphere of electoral bribery."

Speaking at Droitwich, Mr. Walker, who is strongly identified with the party's liberal wing, pinpointed the central difficulty facing the Tories in the election run-up—how to persuade voters that the would make better use of benefits of North Sea oil than Labour.

"For election year, the Government's ability to bribe the electorate has few limits," he said. "In 1978 North Sea oil will give a £3bn boost to the balance of payments among other benefits.

Mr. Walker made no bones that the Conservatives faced a difficult task in winning and pointed to the "smug satisfaction and complacency" on show this week at Brighton as proof that his fear was well-founded.

"It is time that the electorate were awakened to the facts that the Almighty not deposited substantial oil supplies in the North Sea, and had capitalist oil

### Pension secrecy protest

THE Superannuation Funds Office, the department of the Inland Revenue responsible for pension scheme approval, has been attacked by a leading pension consultant for its silence over a fundamental point of pension scheme policy.

Bowring and Layborn, the employee benefit arm of the Bowring Group, condemns the department for adopting a "cloak and dagger" approach over the amount companies can set aside in their pension schemes to meet future inflationary increases.

Payments made by companies publicised this concession. It asks: "Why this cloak and dagger approach to what is an eminently sensible, if belated, relief provided such payments have the department's approval, change of heart?"

## Machine-tool boost signalled by £8m. new orders

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

BRITAIN'S machine-tool manufacturers have been forecasting a boost to their U.K. orders as a result of the sharp fall in interest rates, and the first sign that these expectations will be fulfilled came from Wilkins and Mitchell yesterday.

But British Gas has argued that the cost of its supplies has increased considerably and will rise even faster as gas from the northern fields—Frigg and Brent—starts to flow.

Mr. Stuart Hay, deputy chairman of ICI agricultural division and formerly the fertiliser business area director, has been elected president of the Fertiliser Manufacturers Association. He succeeds Mr. Peter Perrin, a director of Edward Webb and Sons.

What is especially encouraging that two-thirds of these orders are from U.K. companies, reflecting what must be a considerable improvement in the industrial investment climate," he said.

The recent order intake compares with Wilkins and Mitchell's machine-tool turnover in the past

## London Transport oppose council's shake-up plan

BY JOHN LLOYD, INDUSTRIAL STAFF

SERIOUS differences emerged yesterday between the Conservative leadership of the Greater London Council and the London Transport Executive, over a GLC announcement of a "big shake-up" in London Transport.

The major proposals in the policy paper are:

• A big increase in one-man operated buses.

• The cutting out of bus, underground and British Rail duplication of routes.

• The creation of a self-contained bus network within central London. Passengers would interchange between the central buses and the longer-route suburban buses.

• Cutting London Transport's expenditure to save nearly £180m. from the projected budget deficit for 1978/79.

• Closer surveillance by the GLC of the operations of the London Transport Executive.

Many of these proposals are radically different from previous practice. The GLC envisages, for example, that the switch to one-man operated buses, together with other cuts would mean the loss of about 10,000 jobs over a period of five years. That figure represents almost 20 per cent of the present workforce.

The executive had serious reservations about the practicability and wisdom, from passengers' standpoint, of the closure of several control.

### NEW FEES PLAN COULD CHANGE COURTS

## Solicitors may use U.S. system

BY A. H. HERMANN, LEGAL CORRESPONDENT

THE U.S. system under which a lawyer charges a fee only if he is successful, and the fee is an agreed percentage of money recovered, is being seriously considered by English solicitors.

Speaking at the opening of the Law Society's national conference at Harrogate yesterday Mr. Richard Denby, the Society's president, envisaged the possibility of a contingency fee system for courts to allow as much time for oral hearings as they do now, so that a shift towards more reliance on written procedure would become almost inevitable.

As a better alternative the Law Society would fully support the setting up of a public Contingency Legal Aid Fund, proposed by Justice.

The introduction of any variant of the U.S. contingency fee system—considered unethical by U.K. lawyers so far—would release a chain reaction, bringing a radical change in the transaction of legal business concerning claims for payment of contingency fees is that it makes money and generating pressure necessary a much more cautious assessment of the present EEC draft directive on product of the civil procedure of courts.

Mr. Denby pointed out that legal aid is now available to less than a quarter of the population and the announced rise in legal aid income limits will only prevent a further deterioration. This has been proceeding very fast as a result of inflation. In 1959 legal aid was available to 64 per cent. of the population.

Mr. Denby also called for a change in court rules which would enable judges to decide that costs of litigation serving to new judicial development of the law should be borne by the State.

Where courts of appeal overrule existing decisions, extend or make new law, why should the costs be borne by the unhappy litigant as is not the State?" asked Mr. Denby.

He also re-emphasised the Law Society's earlier demand that legal aid should be extended to tribunals.

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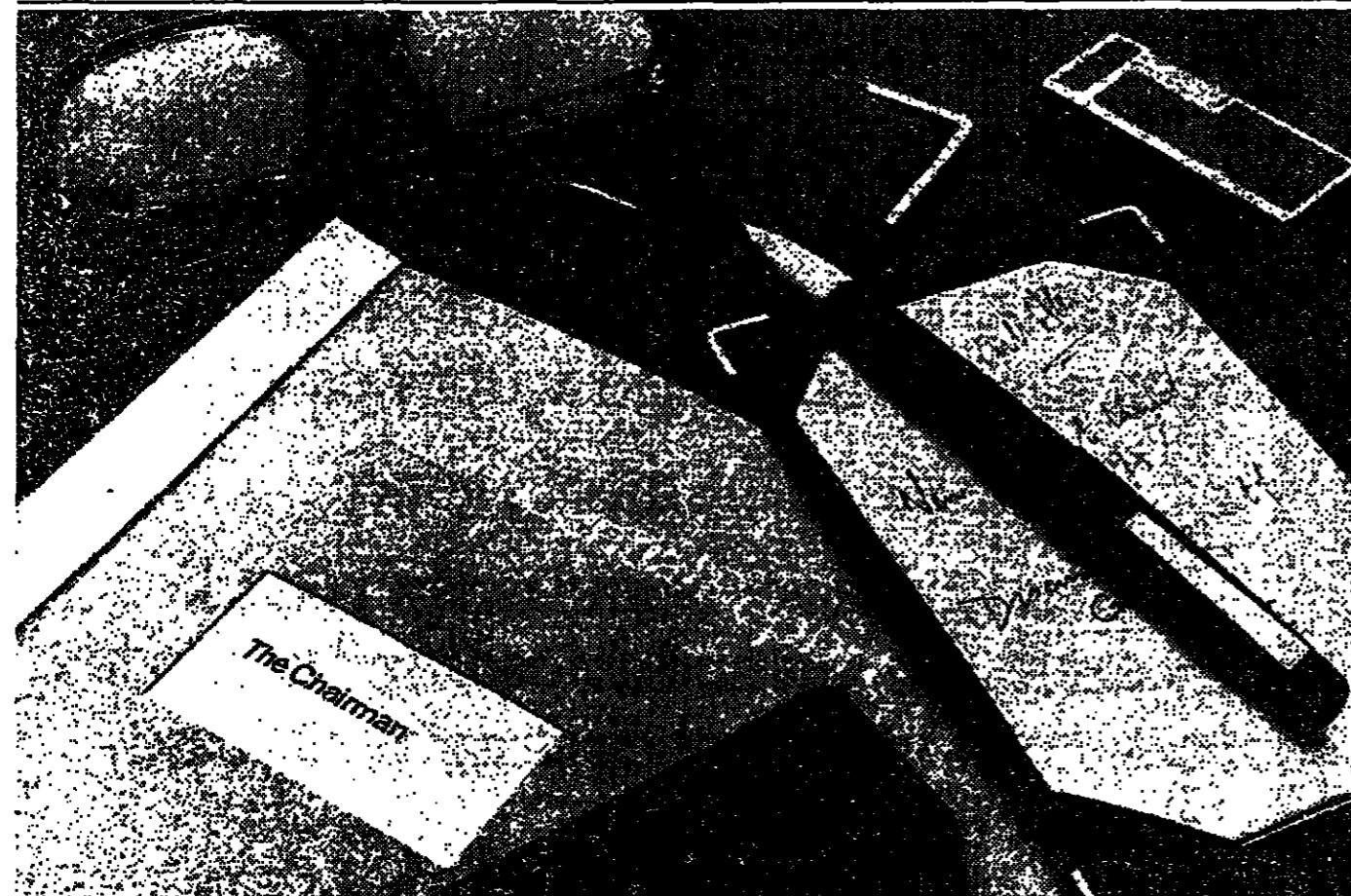
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# The Property Market

BY JOHN BRENNAN

The auction that cost £400,000

Estates and General Investments will have to deal with an exceptional loss of around £400,000 following the sale of its most disastrous investment, the Victoria Hotel in Nottingham.

The 182-bedroom hotel was auctioned by Druce and Company earlier this week, and sold to the Reo Stakis Organisation for £45,000. A sale that brings to an expensive close one chapter in E and G's tangled saga.

E and G became involved in the hotel through Mr. Rex Henshall who was at one time the right-hand man to Trust Houses Forte's chief, Mr. Charles Forte. Mr. Henshall's private hotel company, Castle Point Properties, managed to borrow from E and G in May 1974 to buy and complete refurbishment of the Victoria. Just why the property group made the loan remains a mystery.

Early in 1975 the loan was topped up to £700,000, shortly before E and G was forced to appoint a receiver to Castle Point.

The hotel's problems paled against E and G's own internal battles in subsequent months.

Cash rich E and G, although rather less rich than it might have been, but for the Victoria deal, became involved in a takeover fight that is still unresolved.

Having finally resolved the Victoria Hotel problem, where

twice the then market price. Mr. Prowling's County and Suburban Holdings, his private property plan with C and S, the Bloomfield group, then proposed a reverse merger of the merger, and says "that E and G, and C and S's burden will no doubt be thought management entered into a contract to run E and G.

Shareholders fought the merger, and after a bitter legal battle the plan was shelved. C and S's team still run E and G. Mr. Prowling still holds his share stake. But the two companies remain separate.

Mr. David Bloomfield, general manager of both E and G and C and S, took up the Victoria story. "We are not hoteliers, and we took the view that we should sell and put the money to profitable use." E and G had to pay a further £75,000 to buy out the fixtures and fittings of the Victoria before the group's auditors would waive qualifications on the security of the £700,000 loan.

Mr. Bloomfield explains that the sale has been delayed as E and G "didn't want to throw it away on bargain hunters." But in the event, the sales proceeds fall £130,000 short of the net loan plus contents expenditure and will not cover rolled-up interest costs on the loan of perhaps another £250,000. The group has a claim for £75,000 plus interest against a third party but does not anticipate any further recovery on its loans.

Having finally resolved the Victoria Hotel problem, where

Greenwell argues that the 1976 valuation was over-optimistic, and the 8.6 per cent reflected the pre-dominance of longer rent review leases within the portfolio. Investment Trust and was poised to spring using its one-third shareholding in Sunley to carry preferable to a takeover.

Mr. Peter Prowling acquired a 29.8 per cent shareholding in E and G from Mrs. R. J. Dawson, a director and widow of reliance upon simple investment leasetholds within the portfolio. Investment Trust and was poised to spring using its one-third shareholding in Sunley to carry preferable to a takeover.

## Call for more information

In an undiluted analysis of Land Securities Investment Trust, published today, stockbrokers W. Greenwell add their voice to calls for greater disclosure by property companies.

As Land Securities' 1977 accounts broke new ground by including detailed rental income projections, the group feels rather aggrieved at being taken to task for not keeping shareholders fully informed. But Greenwell while welcoming the additional information, argues that it is still inadequate.

Criticism focuses on the group's March 1977 valuation. Expanding on its earlier argument that the rental outlook for older City of London offices is not impressive

Greenwell reject the general market view that Land Securities' 1977 valuation was too conservative.

The group revised on an overall 8.68 per cent, equated yield basis coming out with a mere 3.8 per cent increase over the previous year's assets per

share figure, at 23p.

Greenwell argues that the 1976 valuation was over-optimistic, and the 8.6 per cent reflected the pre-dominance of longer rent review leases within the portfolio. Investment Trust and was poised to spring using its one-third shareholding in Sunley to carry preferable to a takeover.

been more than 10 per cent, through the bid that a Mongolian asset estimate of 235p per share. The analysis echoes that of the controversial merger between the two companies, and the changed economic climate finally quashed, in Govett, whose current estimates 1974 run into the 270p range. On either basis the shares, at 22p, stand at a water-tight discount to assets.

Taking the supposed targets in order, Capital and Counties and lead Greenwell to conclude that the Union Corp. placing story as "absolute nonsense," and cannot imagine how "the casino down the road" manages to think up such ideas. Union Corp., although it admits that the shareholding is not as close to its heart as its main-stream investment holdings, is fuel to a debate that will soon be under way again between the industry and accountants following Wednesday's decision by the English Institute to defer consideration of depreciation standards until the Accounting Standards' Committee reviews the whole question of property company accounting.

So much for the rumours. Taking the supposed targets in order, Capital and Counties describes the Union Corp. placing story as "absolute nonsense," and cannot imagine how "the casino down the road" manages to think up such ideas.

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Alfred London's advisers, Hill Samuel, dismiss the Eagle Star equally firmly dismisses the renewed bid theory.

Eagle Star investment manager Mr. Joseph Szczepeta puts a final damper on the market's romances. "We are not," he says, "buying property shares."

Mr. Szczepeta explains that after the £35m purchase of properties from English Property Corporation in May 1976 Eagle Star took a policy decision to continue to buy property, but no more shares in the sector.

"Why would we want to buy a property company? There are too many headaches to sort out that we are not keen to attempt that."

As Eagle Star is already locked in Capital and Counties stake of 14 per cent in United Kingdom property, 19.4 per cent of Winston Estates, and its 14.8 per cent holding in the residential property group Deajan Holdings, the rumours that the insurer is still troubled EPC, Mr. Szczepeta's willingness to get involved in further equity deals is understandable.

He would not be adverse to acquiring a clear portfolio or two. But he feels that if our 100% NCR, through the agents, have sold the site for £2.2m, and Sunley hope to start work on the next few weeks, inquiries about Claricarde Gardens for the next few weeks, inquiries about Claricarde, which is on the market until October 24, confirm that bank finance is again willing to fund break-up operations.



The new and the old faces of prestige headquarters space in the City of London. On the right, London Life Association's early Georgian building at 80 Coleman Street, EC2 where letting agents Baker, Harris, Saunders, Fuller Horney Sons and Cassell decided to market the 4,500 square feet of surplus space as three suites. Within three weeks an international consortium bank, Interactive Data Corporation and the Thai Bank of Ayudhya signed up to take the refurbished space at £14 a square foot.

On the left, Trafalgar House's 120 Fenchurch Street development, completed just over a year ago and now fully let. The last 5,325 square feet

floor in the 45,000 square feet block has been taken as the London offices of the Gurnee Corporation. Trafalgar had been asking £17 a square foot for the block, which falls within that magic circle for rents—walking distance from Lloyd's with a minimum to have accepted around £16 with a small rent-free period. American International Underwriters took the major part of the building at the turn of the year at a similar rent and now that it is fully let, Trafalgar is no doubt sitting through institutional offers.

Richard Ellis acted for Trafalgar and Herring Son and Dow advised Gurnee.

storage. But planning consent for 413,000 square foot of warehousing inspired NCR to plan retained by John Lakin agents.

More street break-ups are on the way. After the offer of the 51-house Claricarde Gardens for sale by tender, Chestertons are expected to have another. Kensington street-up, for sale within the next few weeks.

Inquiries about Claricarde, which is on

the market until October 24, confirm that bank finance is again

willing to fund break-up operations.

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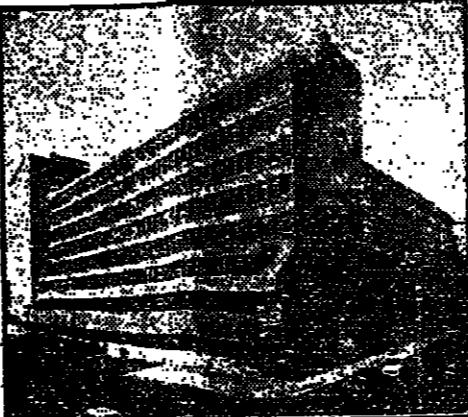
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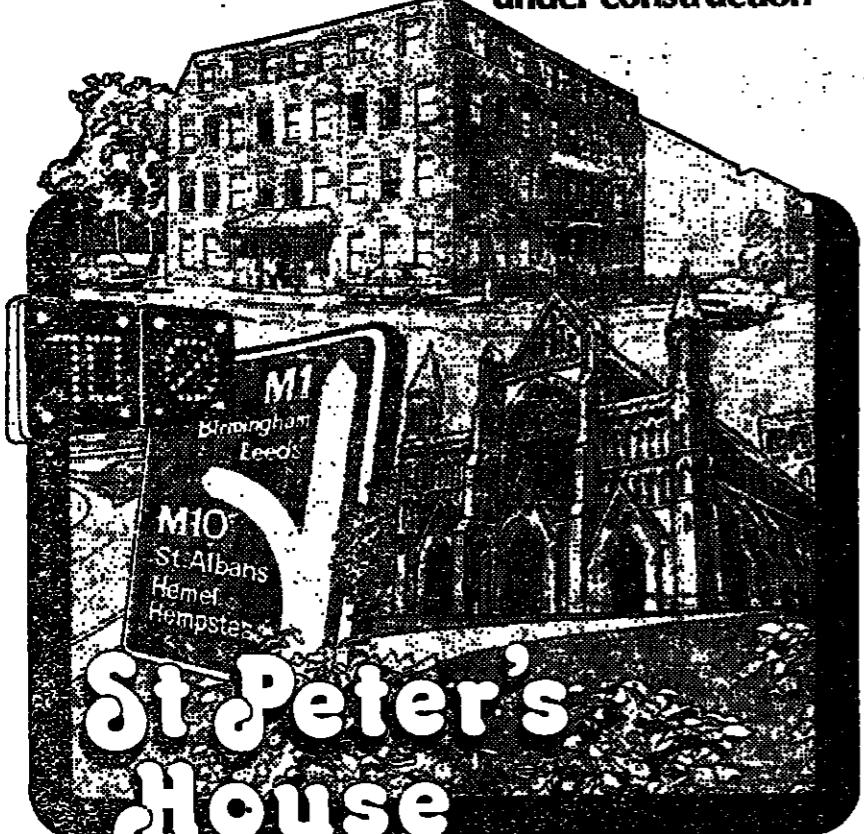
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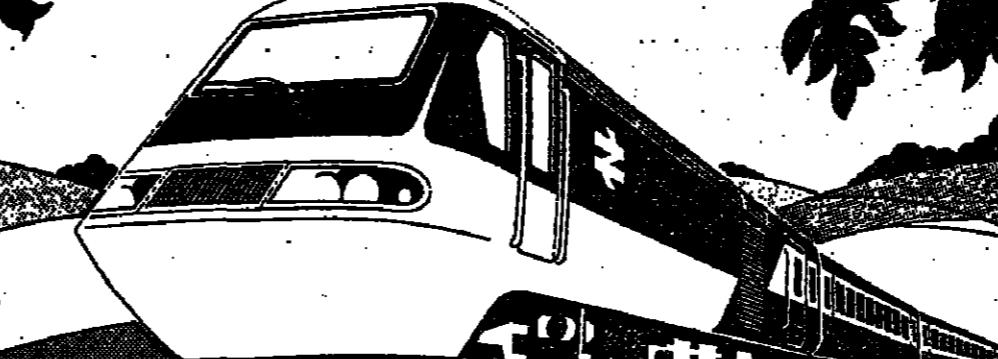
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## THE LABOUR PARTY AT BRIGHTON

## Rhodesian freedom fighters backed

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

DELEGATES AT the Labour conference yesterday could be counter-productive and define the wishes of the Government to drive white South Africans to the National Executive Committee and approved by a proposal to propose the resolution on support for freedom fighters. Mr. David Daniel, of Dewsbury, explained that this would include such things as military training and medical and educational aid to freedom fighters in Rhodesia.

The vote—carried on a show of hands—came despite a strong appeal from Dr. David Owen, Foreign Secretary, who said he now hoped that negotiations on a Rhodesian ceasefire could start within weeks.

Dr. Owen reiterated his statement, made earlier in the week, that Rhodesian independence in 1978 was "within our grasp." He argued strongly that the way forward lay in a peaceful solution and not through violence.

The conference also approved a national executive statement urging the Government to exert maximum pressure on South Africa directly and through the EEC and the UN, to grant basic human and democratic rights.

The Foreign Secretary agreed that there must be steady and the British Government was not soft pedalling. It had taken a strong stand on these issues

## Positive

"We wish the Government initiative every success. But we feel that the world should know that if that initiative fails, we as a movement, support this resolution," he said.

The motion, which the NEC asked the conference to shelve, had called for the Government to play a more positive role in Rhodesia and to increase aid to the neighbouring black States to help them "repulse attacks from the white minority-ruled States."

Dr. Owen told the conference that the situation in southern Africa presented the greatest challenge to human rights. But that there must be steady and the British Government was not soft pedalling. It had taken a strong stand on these issues

than any other country and any previous Labour Government.

"Independence for Rhodesia in 1978 and a free Zimbabwe in 1978 is within our grasp," he said.

"It is going to be difficult to achieve. I don't underestimate the difficulties." At the same time, there should be no doubt about our commitment and our resolution on achieving equal rights for black and white Rhodesians.

The General Secretary of the UN had appointed a representative as called for in the British plan, who would be entering into negotiations with the British Resident Commissioner.

"I hope we can get ceasefire negotiations starting within weeks," he added.

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election could be held. Britain would help the economy of Zimbabwe and do all in her power to make it a non-racial state.

That was the prize within our grasp and the Government would be resolute and tough in pursuing it. There had been rapid progress in the past few months and we were now seeing the prospect of majority rule.

The Foreign Secretary thought that the republic of South Africa presented the greatest problem of all. It was easy to indulge in rhetoric but hard to get changes.

These changes should come about by peaceful means and not through the barrel of a gun. We could only do this by pressure so that neither side was driven to desperation.

"We could easily drive white South Africans to desperation and we could easily precipitate a far worse regime than the one that exists in South Africa to day," he said.

The message should go out a time when the Government was involved in delicate negotiations in the area.

"If the negotiations fail, then we should stand firm. We would fight for peaceful change to ensure that freedom and democracy came to southern the liberation struggle," he said.



Mr. Merlyn Rees, Home Secretary, explains the problems in changing the Public Order Act.

## Hattersley defends high level of public spending

BY RICHARD EVANS, LOBBY EDITOR

IN A REASoNED defence of a high level of public spending, Mr. Roy Hattersley, Prices Secretary, yesterday refuted the argument that increases in public expenditure meant a reduction in personal choice and freedom.

In the Fabian Society lecture—one of the most important fringe meetings—Mr. Hattersley said that within the economy he wanted to build, the State would spend a high proportion of the gross national product.

"But the idea that freedom is, as a result, reduced or that choice is, in consequence, diminished, is simply absurd," he declared.

The creation of a health service, the provision of universal education, a national programme of pensions and unemployment benefits, and State subsidies to clear the slums, denied everyone the right to spend according to free choice the taxes used to finance such policies. But the process was, by any reasonable definition, an extension of free-

dom for the country as a whole. Mr. Hattersley stressed that he was not launching an attempt to dissociate himself from the Cabinet's decision to revise public expenditure targets in December last year at the instigation of the International Monetary Fund.

He had been a party to those decisions which, in his view, had been "wholly undesirable, but wholly necessary."

His fear was that the economic success of the December measures and the consequent improvement in Labour's political fortunes would encourage the belief that the measures were right and desirable in themselves.

"It is simple common sense to relate public expenditure to economic reality. But it is simple superstition to argue that high levels of public expenditure are always damaging or that the lower the proportion of gross domestic product spent by the Government, the healthier the economy."

"What was necessary in December 1976, must not come to be regarded as what is automatically desirable next year or the year after. That is simply wrong on the evidence," Mr. Hattersley insisted.

Levels of public expenditure did not, in themselves, make the difference between prosperity and ruin. What mattered was how the pub's expenditure was financed and managed.

Mr. Callaghan, are deeply unhappy about the scheme which has been advocated by the Left wing for several years.

Moderates will now try to ensure that the proposals, which come forward at next year's party conference, contain effective safeguards protecting MPs from a small group of opponents within a local party.

The conference agreed by 4,856,000 votes to 1,560,000 in private session to remit a resolution, calling for automatic re-selection to the NEC, to allow re-selection to the NEC, to allow after only one month.

The effect of the decision is that there is in practice no chance of re-selection procedures being adopted before the next election as many Left wingers

desired.

The Prime Minister made his views known in an interview on BBC television last night when he argued that the draft proposals were defective in three or four ways.

BY RICHARD EVANS, LOBBY EDITOR

THE LABOUR Party's national executive committee was given the go-ahead yesterday to prepare proposals for all the party's MPs to face automatic re-selection in each Parliament.

Many Labour leaders, including

Mr. Callaghan, are deeply unhappy about the scheme which has been advocated by the Left wing for several years.

Moderates will now try to ensure that the proposals, which come forward at next year's party conference, contain effective safeguards protecting MPs from a small group of opponents within a local party.

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desired.

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## Socialist policies will stay, Mitterand says

BY MALCOLM RUTHERFORD

M. FRANCOIS MITTERAND, leader of the French Socialist party, there had been a chance to put made no concessions to his Com-

munist allies when he addressed the Labour Party conference in Brighton yesterday.

M. Mitterrand said that in the last few weeks the French Union of the Left, which groups the rich and one for the poor.

On a card vote a resolution that every woman should have the right to choose not to continue with an unwanted pregnancy and defending the existing abortion laws from restrictive amendment, was approved by 4,666,000 to 73,000.

A second resolution, mandating Labour MPs to vote against further restriction with threat of expulsion if they did not vote for 460,000.

Debates to-day CONFERENCE debates to-day are:

Nuclear weapons; industrial investment; local government structure; NEC documents on international big business, and the arts and the people.

He was warmly applauded by delegates when he said that within six years from a party in decline, with barely 10 per cent. of the vote, to become the largest party in France. He looked forward to the day when there would be "friendly cooperation" between the Socialist Government of France and Britain.

M. Mitterrand defended the formation of the alliance with the Communists and the establishment of their common programme. But in a reference to the recent difficulties, he said that there was no point in agreeing too early.

He was warmly applauded by delegates when he said that within six years from a party in decline, with barely 10 per cent. of the vote, to become the largest party in France. He looked forward to the day when there would be "friendly cooperation" between the Socialist Government of France and Britain.

M. Mitterrand was obliged to address a closed session of the conference because flight delays upset the original schedule. A recording of his remarks was played to reporters afterwards.

It suggested a happy and harmonious occasion.

## Child benefits increase call

MAKING TAX cuts was not the best way to put more money into people's pockets or ensure that they were better off in work than drawing benefit. Mr. Frank Field, director of the Child Poverty Action Group, told a conference fringe meeting at Brighton.

He was commenting on reports that the Chancellor of the Exchequer is intending to make tax cuts this autumn.

"The most effective way of creating jobs by stimulating expenditure—and of making sure that men are better off in work—is to raise child benefit," he said.

"Indeed, the few families who are better off on benefit are those with children, not the childless as the Chancellor seems to believe."

"Now that child tax allowances are frozen the phasing in of the child benefit scheme, the Chancellor is unable to concentrate help on working families with children through the tax system."

Over the past few years families, irrespective of their income, had lost out in relation to other groups.

Mr. Andy Hawkins

be triggered by the local Chief Constable and then applies to all

constituencies in the area.

He warned that revision of the Act could rebound on the Labour movement and might allow a future Home Secretary to ban marches in which Labour wished to participate.

The conference passed a resolution stating that immediate steps should be taken to amend the Public Order Act and allow the

police to participate.

In a brief comment on Wednesday's debate on the Common Market, M. Mitterrand said he believed the Labour Party had finished its battle.

"We need you and would like to feel you more and more in Europe. Without Britain, there would have been something missing, both for France and Europe."

M. Mitterrand was obliged to address a closed session of the conference because flight delays upset the original schedule. A recording of his remarks was played to reporters afterwards.

It suggested a happy and harmonious occasion.

Leaders of the AUEW at the conference. Left to right: Mr. John Boyd, general secretary; Mr. Bob Wright, assistant general secretary, and Mr. Hugh Seaton, president.

## Building industry takeover proposed

BY IVOR OWEN, PARLIAMENTARY STAFF

A RESOLUTION demanding that the Government should provide an immediate injection of £1.1m. for the construction industry, was overwhelmingly approved by the conference.

So, too, was the NEC policy document advocating the establishment of a National Construction Corporation, based initially on a State takeover of one or more major contractors.

Mr. Eric Heffer, MP for Liverpool Walton and executive spokesman in the debate, claimed that "step by step" extension of public ownership was the only way to overcome the crisis in the construction industry.

He criticised the Government for adding to the longstanding unemployment problems of the

Christoph  
FOREST'S F

lapping



Mrs. Gillian Wilding  
ham, appealed to delegates "not to condemn women in the future to the horrors we left behind 10 years ago."

Dr. Roger Thomas, Carmarthen, said Mr. Bonyn's attempt to reform the Act was "a step in the right direction," but that it had not been fully implemented.

She said there were 50 Tory MPs waiting to put up a private Member's Bill to restrict abortion.

Mrs. Gillian Wilding, of Hackney, attacked the anti-abortionists, who "did not have the right to impose their belief on us."

She said there were 50 Tory

MPs waiting to put up a private Member's Bill to restrict abortion.

Delegates to-day CONFERENCE debates to-day are:

Nuclear weapons; industrial investment; local government structure; NEC documents on international big business, and the arts and the people.

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looked forward to the day when

there would be "friendly co-

operation" between the Socialist

Government of France and

Britain.

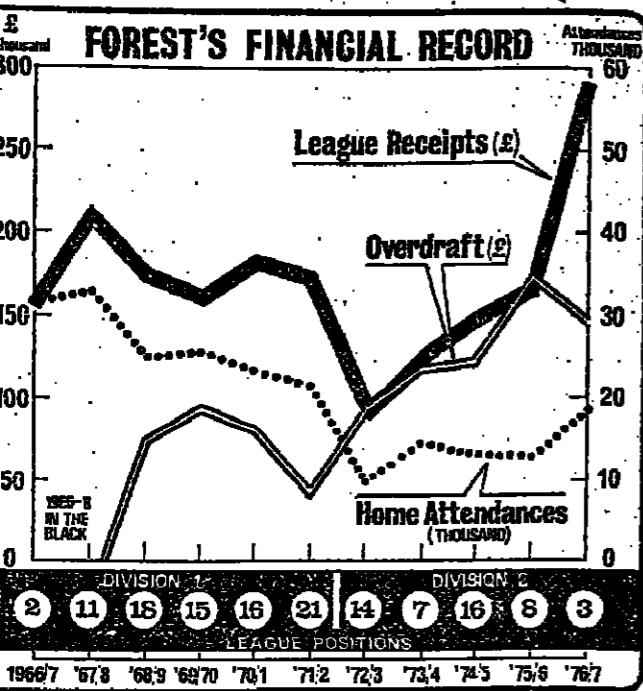
He was warmly applauded by

delegates when he said that

&lt;p

# The Management Page

Christopher Lorenz revisits a childhood haunt—the City Ground, Nottingham—to illustrate why football is such a speculative industry



THERE COULD hardly be a clearer illustration of soccer's see-saw risks and fortunes than this season's success of Nottingham Forest. In May, after five years in the Second Division wilderness, and when a sixth appeared all too likely, it just scraped back into Division One, as the third of three promoted clubs.

The hair's breadth promotion, caused by the 11th-hour faltering of other teams, instantly transformed the club's revenue-earning capacity, and therefore its borrowing power at the bank. It was able to increase spectator attendance prices for 1977-78 by up to 100 per cent, and even before the new season had begun in August, ticket bookings were worth virtually four times last year's level. Almost regardless of its performance on the field, the club confidently expected the extra attraction of matches against the best teams in the country to boost average attendances over the next nine months by more than half, to around the First Division average of about 28,000.

Just nine league matches later, the club is surpassing its wildest dreams—perhaps even those of its controversial manager, Brian Clough. Forest, as it is generally known, is riding high right at the top of the First Division, above the glamour clubs of Liverpool and Manchester City. Most important for its finances, average attendances are running above target—with the most attractive games still to come—and advertising revenue is soaring.

In spite of its extraordinary performance this season, and the reputation of the redoubtable Clough, Forest is in most ways a run-of-the-mill club. It has none of the traditional reputation and fame which halow the names of Chelsea or Wolverhampton Wanderers, the other two teams which were promoted at the end of last season.

Far more than these or any of the other select "glamour clubs," Forest's main source of revenue—spectator attendance receipts—is hypersensitive to the success of its team on the field. In this, and many other respects, it presents a typical picture of what life is like for the majority of the 44 clubs in the top two divisions.

Since it was relegated from Division One in 1972, Forest has been through the gamut of soccer's business problems—with the notable exceptions of bribery scandals and imminent bankruptcy. A slump in results, attendances, revenue, and players' morale, created an almost closed circle of depression in which a few real "stars" deserted as it had four managers in as many years, and its debts soared, in spite of an almost unbroken annual surplus in the transfer market.

All these are familiar characteristics of this unique industry, which Brian Appleby, QC, Forest's chairman, describes as being "more closely allied to a gamble than any other business." Good financial and team management are crucial. It admits, "but they can merely influence the odds in your favour."

The most recent example of this process has been Forest's "expenditure" of £450,000 on new players in the past three months—more than its entire revenue for the whole of last year—in a bid to ensure that



But astute financial management has also played a crucial part in the revival. The most important single change has been the appointment of a commercial manager to bring in revenue from sources other than the success of its team on the field. In this, and many other respects, it presents a typical picture of what life is like for the majority of the 44 clubs in the top two divisions.

One of the reasons for the players' dissatisfaction was that their earnings fell well behind inflation, thanks largely to a slump in their results-related bonuses as they sank towards and into the Second Division. With wages and salaries accounting for almost 60 per cent of the club's expenditure, their stagnation between 1970 and 1974, and the subsequent marginal increase until last year's successful season, played an important part in holding the overdraft within reasonable bounds.

That the wages bill could not be cut further was due to the leanness of the staff—both playing and administrative—before the depression struck. True, one of the four teams was axed after relegation, but this only reduced the professional playing staff by four.

The other 40 per cent of current costs are largely fixed. Ken Smales ruefully points out—that by 1975 the pressure was such that players' overnight stays for away fixtures had to be cut and there were economies on the donation of the wages bill could not be cut further was due to the leanness of the staff—both playing and administrative—before the depression struck. True, one of the four teams was axed after relegation, but this only reduced the professional playing staff by four.

Committee members have occasionally put up short-term loans, usually on a group basis—most recently to the tune of £32,500 in 1970-71, according to the accounts—but Mr. Appleby says "you've got to be a very brave person to put a lot of money into this club—your tenure's not long!" This season's transfers are being financed by the bank.

This lack of finance from which have laid much weight

## The see-saw business of soccer

cash-happy directors may partly be on reducing electricity consumption, or even demanding with such good credentials—a cautious line on capital spending that players do their own due especially to his success at the helm of neighbouring Derby County—gave an immediate boost to morale at the City Ground.

The financial position was also helped year after year by a net surplus in the transfer market, though this represented a gradual rundown in the quality of the players, boding ill for the future. Another necessity of life outside the First Division was that, apart from necessary maintenance, building projects had to stop.

On the positive side, but of

a totally haphazard nature, was income from knockout competitions, especially the FA Cup. The relegation year of 1972 also saw early death in the Cup, and paltry receipts of £2,000. Just two years later, a successful Cup run brought in £42,000, equivalent to over a third of that year's League games combined.

So the property boom did little to increase Forest's collateral with the bank, as it did

for so many other clubs—enabling them to inflate players' transfer fees and plunge into grandiose building projects, many of which have now become expensive millstones around their necks.

Paradoxically, however, it was the urgent need to rebuild its main stand which coincided with the start of Forest's slide down and out of the first division. During a game against Don Revie's Leeds team in 1968, the wooden stand caught fire and was destroyed.

It was not fully insured for replacement by concrete and steel—Mr. Appleby says the insurers were unwilling to cover the risk to this extent—and the club has been paying off a net bill of £333,000 ever since, with costly bank financing in the meantime.

After just escaping relegation three years running, the team finally succumbed in 1972.

Separately from the rebuilding account, a bank overdraft had been accumulating since 1968.

Attendances plummeted by over half in the year after relegation and match receipts by 48 per cent, just as inflation was beginning to soar (see graph). The year end overdraft more than doubled in one fell swoop to £93,000, and a £78,000 profit was transformed into a £58,000 loss.

Things would have been much worse had Forest not made a profit of nearly £140,000 on the transfer market in 1972, largely through the sale of its main star to Manchester United.

But Mr. Appleby and the club's secretary, Mr. Ken Smales, who has been at the City Ground since 1960, are emphatic that no player was sold for financial reasons, either in 1972 or during the ensuing years in the second division's wilderness.

According to the chairman, the bank (National Westminster), ever asked them to sell a player.

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This lack of finance from which have laid much weight

in spite of all these mitigating circumstances, the overdraft continued to mount, as the graph shows. It may be exaggeration to say, as Brian Clough does, that Forest was "on the verge of bankruptcy" when, in January 1975, he was brought in to replace the previous manager after little more than a year's tenure. But the club was certainly "on a slippery slope," to quote an accountant on the committee, both financially and in terms of everyone's morale.

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Forest's key men. From left, Brian Appleby, chairman; John Carter, commercial manager; Ken Smales, secretary; Brian Clough, manager.

With the help of a manager, many people, in Nottingham and elsewhere, would echo Brian Appleby's view that "this man has a magical quality which inspires people"—he was the British public's choice for the England manager this summer, though someone else was called in on a caretaker basis. But the response to a public appeal for loan funds to buy new players, launched within three months of his arrival by Club members, was disappointing: only 38 people responded quickly—with less than £5,000—and the appeal finally brought in only £9,800.

With the help of the bank, however, money was found to buy several of Brian Clough's former Derby players. With equally experienced recruits from other clubs, plus the cream of Nottingham's youth, Forest soared from 16th to eighth position in the first full season after his arrival, following it up with last season's nerve-wracking climb back to Division One—achieved with the help of his old Derby deputy, Peter Taylor.

Until Clough began to splash out this July, the low purchase cost of his team contrasted with many far less successful clubs. Of the 11 players who formed the regular squad early this year, seven cost less than £10,000 each (many of them nothing at all), and the other four between £40,000 and £60,000 each. Against this background, and finances, Clough's reputation has boosted the club's "commercial" revenue (see graph). The illustration shows First Division membership has raised the record fee for a goalkeeper, and approximately £100,000 (composed of £20,000 and a player in part exchange).

Even before Forest bought these top-class players, and the team began earning extra bonuses for its good First Division start, the very fact that it was now in the top division forced it to increase wages by about 40 per cent. Another item of increased expenditure has been on building work, but of little consequence in comparison with the cost of new buildings or the regeneration of the club's facilities.

As well as improving Forest's footballing prowess, and therefore its attendances and treatment,

thousands of small businesses which would give their eye

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# FINANCIAL TIMES

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Friday October 7 1977

## Another ACAS dispute

THE U.K. Association of Professional Engineers reacted with predictable indignation yesterday to the decision of ACAS, the Advisory, Conciliation and Arbitration Service, to make no recommendation in respect of its application for recognition by the engineering company, W. H. Allen Sons and Co. Ltd. In contrast to the Grunwick case, in which the Court of Appeal found that ACAS had been wrong to consult only part of the workforce about their willingness to be represented by the union claiming recognition, the testing of opinion of workers at W. H. Allen was not confined to those covered by UKAPE's claim. Certainly 79 per cent. of those replied that they wished to be represented by UKAPE; even more significantly, however, 35 per cent. of all the company's technical staff gave the same answer—slightly more than the number voting for the runner-up, with the rest of the field far behind.

ACAS's decision to ignore the wishes of the workers concerned, while admitting that this is always an important factor in its thinking, is bound to stir up more controversy about its terms of reference and the way in which it is carrying them out. The Employment Protection Act lays down that it is to promote the improvement of industrial relations, particularly through encouraging the spread of collective bargaining, its development and reform.

**Fragmentation**  
In the Allen case, accordingly, ACAS felt obliged to take to itself what it is by no means anxious about the possibility of an appeal to the courts—though the ACAS appeal to the Lord of Appeal in the case of Grunwick, which begins to be heard in a month's time, may well influence its final decision. If ACAS loses its appeal, some unions will demand that it be given greater legal powers to enforce its findings, powers which

itself is by no means anxious to wield. If it wins it, on the other hand, the UKAPE's decision can only reinforce a feeling that its powers are too vague and its terms of reference faulty. As its name suggests, ACAS is intended to settle a variety of difficult industrial issues by conciliatory methods: it has done so successfully in the great majority of cases; its general approach is supported, more or less, by all political parties. But if its terms of reference, especially on the issue of union recognition, are not clarified, Grunwick will certainly not be the last law in the engineering industry and make orderly collective bargaining more difficult. It appears to case in which it is involved.

## The value of a rising Yen

WHILE NO ONE likes currency movements for their own sake, the recent sharp rise of the Yen against the Dollar is a welcome one. It should moreover be seen in perspective. Although the Japanese currency has broken through the barrier of 260 to the dollar, it is still around the level of mid-1973, just before the oil crisis. Between 1970 and 1973 the Yen rose by well over 20 per cent. against the average of world currencies. But the oil price rise hit the Japanese economy particularly severely and the Yen has only now recovered the ground then lost. Part of the Japanese crime in the eyes of some Western governments is success in getting over the crisis and achieving a fast rate of growth of exports without benefit of domestic oil. The Japanese, however, are more conscious of problems than of achievements. Official calculations suggest that over a fifth of Japanese enterprises are not paying their way.

In the end the way in which the Japanese tackle their structural problems is their own affair. The legitimate interest of their trading partners is that Japan should not exert a countervailing pressure by piling up a large payments surplus. One way of preventing this is to reflate or inflate the domestic economy. The other is to choke off the surplus by letting the Yen rise. Other members of the IMF can legitimately ask Japan to do one or the other, but they can hardly prescribe which. The Japanese inflation rate is still 7 per cent., which a few years ago would have been a crisis rate in most countries; and so long as the surplus is dealt with by the appreciation route, the Tokyo government can hardly be expected to stimulate demand still further than it has already done.

**Balance**  
Unfortunately there is no clear cut internationally agreed answer to what constitutes overall balance for a country like Japan. The \$15bn. estimate of the U.S. Treasury Secretary Mr. Michael Blumenthal, refers to the visible trade surplus. After allowing for the invisible deficit, the current surplus would be about \$10bn., which is not out of line with performance in the first half of the year. Strictly speaking, there would be no pressure on the reserves or overall payments position of the country if this surplus

had been their concerted opposition to UKAPE recognition as well as the force of their arguments which persuaded ACAS to turn down the latter's application.

Since ACAS has been accused by employers in the past of accepting union applications too easily and so encouraging fragmentation, it might be said that this decision represents a welcome change of direction. On the other hand, it has also been accused of paying too much regard to the views of large established unions, and UKAPE had argued during the course of the inquiry that the company refused them recognition for fear of objections from other unions. In the background, moreover, stands the not unimportant fact that UKAPE is not affiliated to the TUC. Apart from the consequent impossibility of leaving the matter to the TUC's own disputes procedure, this raises the whole vexed question of white-collar staff who wish to become organised and who is to represent them.

### Grunwick appeal

UKAPE was talking yesterday about the possibility of an appeal to the courts—though the ACAS appeal to the Lord of Appeal in the case of Grunwick, which begins to be heard in a month's time, may well influence its final decision. If ACAS loses its appeal, some unions will demand that it be given

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certainly not be the last law in the engineering industry and make orderly collective bargaining more difficult. It appears to case in which it is involved.

Final details have yet to be worked out. But the basic principles agreed in Geneva are that it will be established by the use of a "floor" and "ceiling" price will be controlled by the creation of reserve, and by the creation of reserve, the world market has grown. At present it has increased to about 10m. tonnes. The U.S. and Japan are the biggest importing countries, but the diversity of exporters can be assisted by providing to the poorer countries to help them pay the levy and storage costs.

In this way it is hoped not only to bring world prices up from the present depressed level of around 7 cents a lb, but also to quickly show up the official reserve figures.

With so much protectionist sentiment rife in the world, it would be prudent for the Japanese to ensure that their float is seen to be clean by others. This means not merely confining official intervention to short-term smoothing operations. A country in a strong position has no business to be operating exchange controls—which have admittedly been relaxed recently—or to have any non-tariff barriers on imports. Moreover, as a political reality, the Japanese ought probably to move nearer a current as well as an overall balance with the rest of the world, so that opponents of protection can demonstrate more clearly the two way nature of Japanese trade. The implication is that if the Japanese authorities intervene in the foreign exchange market at all, it should be to encourage rather than to discourage Yen appreciation.

**Argument**  
There are also unnecessary obscurities in the official exposition of Japanese economic policy which do not do any good. There is, for instance, an internal argument about the meaning of Japanese GDP, which centres on the effect of the oil-induced deterioration in terms of trade on the international purchasing power of Japanese output. The CSO in the U.K. has prevented such a dog fight from developing here by publishing an index of the real national income, taking into account terms of trade effects, alongside the traditional GDP figures.

But whatever improvements and adjustments are made in Japanese economic management, the fact remains that some parts of some industries in North America and Europe are no longer competitive with their Japanese opposite numbers. No amount of tinkering with exchange rates, statistics or monetary and fiscal policy is likely to turn the clock back or avoid the need for a world wide adjustment to new patterns of demand and cost.

### Who is an ass?

Have you ever seen a man just made redundant, waving an unopened pay packet in a crowded pub and ordering "champagne all round"? Well, you can see

# A step towards stabilising a volatile commodity

By JOHN EDWARDS, Commodities Editor

A SIGNIFICANT step towards world commodity price stabilisation should be taken to-day in Geneva with the conclusion of a new International Sugar Agreement.

Sugar is one of the ten "core" commodities under the special UNCTAD integrated programme which is aimed at stabilising supplies and prices of raw materials, important to the economies of the developing countries. The programme is part of the general move by the poorer countries of the world to establish a new economic order under which they would receive a "fairer" and higher price for their raw material exports.

Sugar is produced all over the world but is of vital importance to the economies of some developing countries, notably the Caribbean and other Commonwealth countries.

The new International Sugar Agreement has an additional importance. It is being taken as a test of the sincerity of the rich nations, notably the U.S., in their declared intention to help the poorer countries by co-operating in establishing commodity price stabilisation pacts.

It has not been an easy agreement to negotiate, even though world sugar prices are well below the cost of production in even the most efficient producing countries, such as Australia and South Africa. The first negotiating conference, which lasted four weeks in April-May this year, had to be adjourned without agreement being reached partly because the U.S. delegates appeared to be badly briefed about the Carter Administration's attitude. At later talks in London between the major importing and exporting nations, the U.S. came forward with a new initiative that provided sufficient encouragement for the calling of another negotiating conference. This was due to end on September 30. However, a bitter row among the three main exporting countries—Australia, Brazil and Cuba—about the quotas assigned to them nearly wrecked the negotiations, as did a subsequent battle about the size of the quotas to be allocated during the first year of the Agreement, after it comes into force on January 1, 1978.

Final details have yet to be worked out. But the basic principles agreed in Geneva are that it will be established by the use of a "floor" and "ceiling" price will be controlled by the creation of reserve, and by the creation of reserve, the world market has grown. At present it has increased to about 10m. tonnes. The U.S. and Japan are the biggest importing countries, but the diversity of exporters can be assisted by providing to the poorer countries to help them pay the levy and storage costs.

In this way it is hoped not only to bring world prices up from the present depressed level of around 7 cents a lb, but also to quickly show up the official reserve figures.

With so much protectionist sentiment rife in the world, it would be prudent for the Japanese to ensure that their float is seen to be clean by others. This means not merely confining official intervention to short-term smoothing operations. A country in a strong position has no business to be operating exchange controls—which have admittedly been relaxed recently—or to have any non-tariff barriers on imports. Moreover, as a political reality, the Japanese ought probably to move nearer a current as well as an overall balance with the rest of the world, so that opponents of protection can demonstrate more clearly the two way nature of Japanese trade. The implication is that if the Japanese authorities intervene in the foreign exchange market at all, it should be to encourage rather than to discourage Yen appreciation.

**Argument**  
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to prevent or at least slow down, any major surge in prices above 21 cents a lb, should a shortage develop again.

As a result of crop failures or demand greatly exceeding production.

This sounds simple enough, but there are great complications to be overcome. First, it must be realised that the Agreement covers only a percentage of the international trade in sugar on the so-called "world market".

This market does not include special agreements between the EEC and the African, Caribbean and Pacific countries under the

within the EEC, which has still to be decided. The EEC should discourage sugar beet production so as to avoid the EEC having to dump costly surpluses on the world market undermining the prices received by cane producers. They have decided an "agreement clause" for sugar payments if an international agreement helps to lift prices to the 13.5 cents level.

Since then the market has collapsed—falling to under a tonne under the weight of a large surplus of supplies. This was partly caused by an excess of production, aided by the absence of any major crop failures, and a sharp fall in consumption, as a result of the previous shortages and high prices. In the 1973-74 season it is estimated that world consumption at \$5m. tonnes will be 5m. to 5.5m. tonnes plus stocks already held will become even more when without a stabilisation plan.

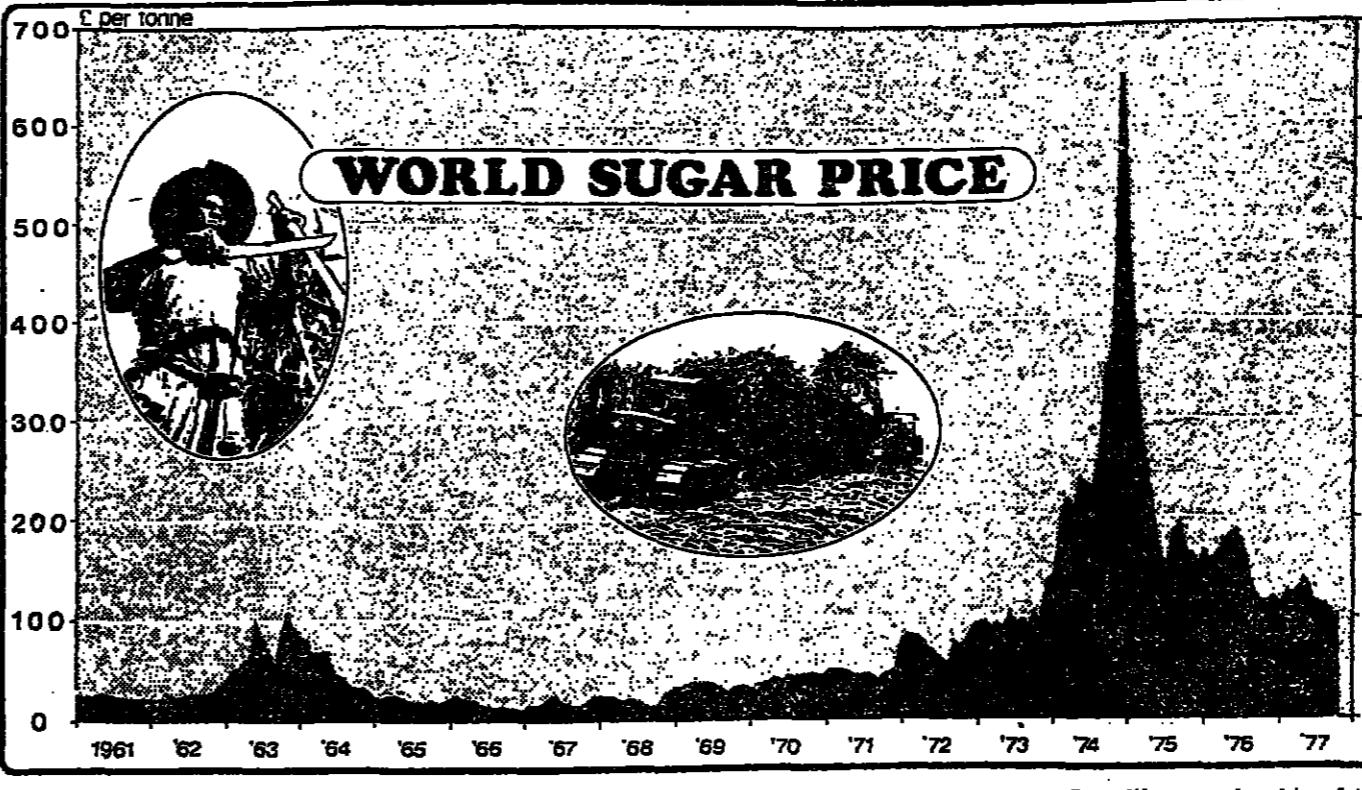
The alternative method of producers arranging long-term contracts at fixed prices will major consumers suffer a disastrous setback with the U.S. and Japan over a contract signed in 1974. This threatens to split the whole trading relationship between the two countries.

It is obvious that an international agreement offers the main, indeed the only, hope present for coping with the very serious situation for sugar producers created by prices falling well below production costs. But consumers, too, should benefit in the long term if the cyclical price fluctuations of the past can be avoided in the future. Increasing sugar consumption is synonymous with rising standards of living in many developing countries, where the main growth in demand will occur.

At the same time there is the permanent risk of some major crop failure that could quickly cut back the surplus of production, or even bring about a shortage earlier than forecast. However, the higher price levels established by a successful

Agreement might open the doors for larger sales of the high fructose corn syrup which have already taken a big slice of the U.S. sweeteners market. In the European Community, the sugar "lobby" has persuaded the Commission to impose a punitive tax on these new syrups, effectively preventing their expansion. But in the U.S. it is forecast that a minimum sugar price of 13.5 cents will enable the corn syrup producers to resume their plans to capture something like 20 per cent. of the total market.

The difficulties and disputes involved in negotiating the new International Sugar Agreement suggest that it will not be easy to establish the agreement effectively for some time. Although world sugar prices have risen in London recently in anticipation of higher values to come, the large surplus will not appear overnight. Considerable co-operation between importing and exporting countries will be required to make the Agreement work. Nevertheless, it is one of those most affected by political problems—domestic and international.



Lomé Convention, and between Cuba and the Soviet Union. Also the "world market" does not include international trade within the Comecon countries and within the European Community. So the price of sugar in the U.K., for example, is not affected. That is fixed under the EEC's Common Agricultural Policy.

In other words the world market consists of the residual supplies exported over and above these special trade and domestic arrangements. These arrangements already cover the bulk of the 90m. tonnes of sugar produced in the world each year.

Since the failure to renew the U.S. Sugar Act at the end of 1974, under which American imports were controlled by quota, the importance of the world market has grown. At present it has increased to about 10m. tonnes. The U.S. and Japan are the biggest importing countries, but the diversity of exporters can be assisted by providing to the poorer countries to help them pay the levy and storage costs.

In this way it is hoped not only to bring world prices up from the present depressed level of around 7 cents a lb, but also to quickly show up the official reserve figures.

With so much protectionist sentiment rife in the world, it would be prudent for the Japanese to ensure that their float is seen to be clean by others. This means not merely confining official intervention to short-term smoothing operations. A country in a strong position has no business to be operating exchange controls—which have admittedly been relaxed recently—or to have any non-tariff barriers on imports. Moreover, as a political reality, the Japanese ought probably to move nearer a current as well as an overall balance with the rest of the world, so that opponents of protection can demonstrate more clearly the two way nature of Japanese trade. The implication is that if the Japanese authorities intervene in the foreign exchange market at all, it should be to encourage rather than to discourage Yen appreciation.

**Argument**  
There are also unnecessary obscurities in the official exposition of Japanese economic policy which do not do any good. There is, for instance, an internal argument about the meaning of Japanese GDP,

subsequently and at the insistence of the other Commonwealth members the French—much to the annoyance of their powerful sugar beet lobby—allowed the EEC line to be somewhat modified. It was agreed that the Community would be prepared to restrict its exports in "parallel" with export curbs introduced under the agreement. But it still insisted that the 1.3m. tonnes of cane sugar imported into the Community under the Lomé Convention should be deducted when calculating any "cutbacks" in

long-standing commitment to Commonwealth sugar countries, is promoting domestic beet production and rationalising the cane refining industry which still supplies over half of Britain's total requirements.

The merger last year between Tate and Lyle, and Marbro and Garton, was part of the general plan for cutting back the surplus cane refining capacity, aggravated by Britain's membership of the EEC.

The situation in the U.S. is very different. Even though domestic growers of both beet and cane sugar provide a large proportion of the total supplies needed, it is still the biggest sugar importer in the world and since the end of 1974 prices have fluctuated in accordance with the movements in the world sugar market. At the moment the U.S. has a strong vested interest in international agreements for sugar, and for grains, which it is also pushing for. President Carter has an important political commitment to provide higher prices to farmers, including sugar

growers who have been promised a minimum guarantee of 13.5 cents a lb, estimated to be the lowest economical price

in selling membership of the Sugar Agreement to Congress and the American public, the Carter Administration can point out that in addition to the considerable political advantages involved, the Agreement is not designed simply to lift prices but also to prevent them taking off again.

The sugar industry has, after all, a long history of wildly fluctuating prices, which the new Agreement will seek to smooth out into more acceptable and more predictable movements. The last Sugar Agreement, with price and export quota provisions, came into effect in January 1968 after a period when heavy surpluses had forced world prices down to £12 a ton. This agreement came at a time when the cycle was turning and it helped to push prices quickly up to more than £30 and then above the agreed "ceiling" of £58 a ton before there was a chance of reserve, buffer stocks being built.

Prices then continued to rise upward to peak of £650 a ton in November, 1974, when the agreement became defunct because it had no power to control the market owing to the shortage of supplies.

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### Symbolic features

President Giscard d'Estaing's "advanced liberal society" has found its symbol. The French leader has just made his choice of the face which will appear on the new one franc postage stamp to represent Marianne—the girl who epitomises France just as John Bull symbolises England.

The face is of one of the Sabine women, from an enormous canvas by the French Revolutionary painter Louis David, showing how the women—in classical undress—separated the Roman army from the troops of their own avenging menfolk. Judging by the bouncing infants being carried by these battlefield heroines, clearly some time had elapsed since the Romans raped the Sabine beauties and dragged them off.

# The veiling of Labour's conflicts

THE LABOUR Party does not seem to achieve an boring conference; and when it does, as at Brighton this week, it is hard to say which sentiment is Britain's membership ratified most among the delegates: a kind of bemused relief, or from determination to EEC as such and the retreat into more diverting from federalism all over Europe. The almost inevitable synthesis in Britain has been an anti-European Europeanism, a nationalist community spirit.

On the whole, relief has been the dominant emotion of the past few days. There is, as everyone keeps on remarking, a general election somewhere in the offing—the last convincing argument for being the extreme difficulty of achieving yet another pre-election conference this autumn. But there is another factor at work here which is more intriguing—namely the strange circumstance that for once, and possibly for the first time since about 1947, Left and Right can temporarily have run out of issues to squabble over.

The most obvious example of his strange, eliminative process is the Common Market. The Prime Minister and the Foreign Secretary have naturally been congratulating themselves on the skill of an elaborate operation of which Mr. Callaghan's letter to the EEC a week ago was the consummation. It was indeed a masterly document from a political point of view, and leaves the Labour Party in a mini-Caillist position from which (as in the case of de Gaulle's Gaulism) it will be much easier and more natural in practice to move gradually in the direction of closer European co-operation than it will to move against it.

But the Prime Minister's ability to clinch matters in such a conclusive fashion was only

made possible because the controversy, after 15 years, had virtually petered out in exhaustion: on the one hand by the referendum; on the other, the unpopularity of the EEC as such and the retreat from determination to EEC as such and the retreat from federalism all over Europe. The almost inevitable synthesis in Britain has been an anti-European Europeanism, a nationalist community spirit.

The results of this development have been, and will be, profound. They will also be to the net advantage of the Right since it was the Left's ability to put together an anti-Market coalition based on the Centre that really put the heirs of Hugh Gaitskell to flight. But making all allowance for Mr. Callaghan's real political shrewdness in the affair, the essential reason why his manoeuvre has been possible is that history has at long last moved on and made much of the argument seem irrelevant.

More remarkable still has been the emergence of something like a consensus about what should be done with the British economy in the next few months. This may seem an odd description of a conference debate in which there were so many impassioned pleas for immediate and massive reform and so many signs that the Government has no intention of acceding to them. But it reflects the reality of the situation just the same. The debate was to a large extent a charade because unions and Government had already reached a tacit understanding. Of course, the entire conference expressed a desire to bring down unemployment, and of course the Government was roared for its alleged lack of social commitment. In failing to cope with the crisis,

Mr. Callaghan makes two point of argument to Mr. Michael Foot at the conference.

struggle into cold storage, but has actually killed the Left-Right argument almost stone dead for the time being. There is no knowing what the television watchers in the general public will make of all this; and there are some in Brighton who believe, on the principle that any publicly is good publicity, that a good old punch-up might have been better for the image.

Nevertheless, the result for the observer of long-term trends has been a merciful clearing of the air. Both sides of the ancient argument have had a moment to consider some of the implications of what has been happening, and one has suddenly been able to see, dimly, the outline of some of the arguments which lie at the other side. The point is that events may now be moving very fast and by the time the election comes to be written, Labour's appeal to the country may have to be very different from anything that has been produced in the last four elections; and the way in which this new appeal is couched is going to play a big part in defining the Left-Right battle lines of the 1980s.

The Prime Minister's own hints on the tone of the next manifesto were contained in the peroration of his speech on Tuesday, and they struck a characteristically conversational and emollient note. His credo "as old as this century, but as modern as to-morrow" (a very black mark against his speech-writer, that)—is "fair shares for all." The oil revenues are to be redistributed to "all sections of our community" and not just made "a Tory bonanza for the privileged few." This old-fashioned formulation certainly avoids most of the difficult questions and one gets the

impression that Mr. Callaghan believes it actually solves a lot of them, too. In particular, he seems to think it demolishes the key contemporary Conservative attack on Labour ("Labour has sacrificed liberty to a man rush for equality") by the simplest of expedients. If you have a lot of North Sea oil money, it becomes possible to fulfil Labour's promise to ease off the fetters of the under-privileged without loading them immediately on to the limbs of the rich and the middle class.

Other actors on the Brighton stage have been trying out their lines as well. The Right-Centre Ministers of the Campaign for a Labour Victory (notably Mr. Bill Rodgers and Dr. David Owen) took much the same rather vague attitude at their fringe meeting on Wednesday.

But the implication here was slightly stronger—partly because of allusions to such conventional figures of the Social-Democratic pantheon as Tawney and Attlee, and partly because of Gaitskellite overtones of the CLV—that if Labour is allowed to preside over the new prosperity it will actually ease the straits on the mixed economy and obviate Marxist solutions.

Mr. Shirley Williams pro-



Mr. Callaghan makes two point of argument to Mr. Michael Foot at the conference.

for himself in the line-up. His successful election manifesto being sidetracked for the time being, speech to the conference on either Left or Right illustrates both the underlying difficulties of the party for what might be called moderate Marxist support. The proposition was that unemployment was chiefly due to a combination of capitalist irresponsibility and unwillingness to invest combined with an international bankers' ramp. The solution was to use the oil money to impose structural changes on the Labour economy and to alter the investment pattern.

There is, of course, the difficulty that nothing really closes down hostilities completely. We are talking about a struggle for power between individuals and groups of individuals at every level of party activity from constituency ward to Cabinet, and even where there are no immediate issues of policy to provide a battleground the adversaries tend to Jockey for position.

This week's argument about the re-selection of constituency MPs is just such a struggle. And while it has been successfully

## Letters to the Editor

### Encouraging the high flyers

From Mr. J. Gibson.

The renewed debate on the methods used by the civil service for recruitment and development of its future senior staff is of interest to me as an industrialist who has had the privilege and the pleasure of four years' recent experience in Whitehall. Those arguing about the elitist methods said to be used appear to me to be disputing the wrong territory.

The debate should surely be on the best means of ensuring that the "elite" are properly identified and developed, not whether elitism should be abandoned because it is unfair. It is paradoxical that the French should be held up as an example, since my observation and judgment is that the development of French senior management in industry and public administration is markedly more elitist than is the practice in this country. Perhaps it is because it was a Frenchman who coined the phrase "Les carrières ouvertes aux talents", that the French succeed in the application of elitism with less resentment than is evident in the opponents of the practice here.

My own industrial management experience has been gained in three different industries— aerospace, chemicals and contracting. The methods used to identify and develop "talent" range from "self-selection" and development, whereby the ambitious and talented develop themselves by moving from company to company to the methodical identification of high-flyers and their development by frequent moves within one organisation. In the latter case, the practice can be epitomised by the words of Mr. F. E. Smith (subsequently Sir Ewart Smith) who summed up his approach in the 1820s in the phrase "I promote good people unmercifully". It is remarkable that he so stamped this philosophy in that part of the company in which he and I worked, that it was still strongly evident in the 1950s and 1960s when I was its beneficiary.

The essence of this philosophy is firstly that good people must be consciously identified, no matter what activity they are undertaking or what means of recruitment put them there. Secondly that once identified, such people must be given a range of different and testing tasks chosen to define and confirm their abilities and provide them with the breadth of experience necessary to be effective senior managers. The progress of such high-flyers must also be carefully monitored. I believe the present debate and any decisions arising therefrom should concentrate on these essentials.

While my experience in working for four years in two departments of State is perhaps more extensive than that available to most "outsiders", it nevertheless gave me a perspective concerned in a small part of an organisation employing nearly 10,000 members of a million people. I believe, however, some valid observations can be made, based on this experience.

Such attention must be given to the systematic application of methods used to identify and develop talent. This means that senior managers must be given clear directions of their responsibilities, including the responsibility to identify and develop talent. Efforts to do this must also be made.

Tory leadership in a squeeze

From the Liberal Prospective Parliamentary Candidate, Chichester.

Sir—Mr. Verber (October 3) rightly points out the dangers of a mass of Left-wing policies that would tell us should a Labour Government be re-elected with an overall majority. These would probably be perpetuated under another dishonest claim to having "a mandate from the people"—as they were in 1975 and 1976 in the face of the united votes of the elected representatives of parties obtaining over 5% of the votes at the October 1974 election.

Of course it is a terrible risk, and since 1974 the Liberal Party, alongside far-sighted members of other parties and many who have come to disdain politicians of any party, has been pressing for a more federalist which lead to

restrict cross postings either for experience or promotion.

for reforms of the electoral programme of the system. All that is needed is one that will give representation in Parliament roughly in proportion to votes cast for the parties concerned—with single transferable votes preferable in that the electorate is the final arbitrator in which candidates get elected.

R. M. McRobb, Glebe Cottage, Honeydew Road, Colmworth, Bedford.

### Academic approach

From the Secretary.

Sir—Michael Dixon's article on what happens to higher degree graduates (October 3) was interesting and pertinent.

I am a little surprised, however, at the view, which he reflected in the article that a good many of our academic colleagues "irresponsibly encourage good undergraduates to stay on, even when knowing that the return to the student by way of career prospects may be minimal or negative . . ."

My experience in Cambridge suggests that most academic staff are very well aware of the diminished job prospects in the academic world and urge their students to take a similarly realistic view.

W. P. Kirkman, University of Cambridge Appointments Board, Stunt House, Mill Lane, Cambridge.

### Dissolving a society

From Mr. J. Scott.

Sir—As one of the directors of the company that has revived the original concept of the terminating building society but on a modern financial basis, may I comment on last Saturday's article by Adrienne Gleeson headed "Loan Rangers".

The review of the company's scheme was in large part both factually correct and helpfully explanatory. The piece did, however, make two observations which I believe should be clarified in the best interests of your readers.

Your correspondent indicated that in the event of success in the tender, quote, "he would probably have been paying a very high rate of nominal interest on that principal in the meantime." In fact, if quote, "he" tendered successfully at the first opportunity at the maximum permitted premium of 50 per cent., and subsequently he was unlucky enough to be the last name drawn out of the hat, the effective cost of the premium expressed as a rate of interest annually would be 31/16th per cent. (that is, 50 per cent. spread over 13 years).

I do not feel that even with presently falling interest rates, this figure can be described as a "very high rate." In analysing the costs, mention was made of the compulsory insurance premiums. I think it fair to say that few, if any, lending institutions will consider an advance to an individual without his life being insured, and indeed, there are sound reasons for this being the case. Furthermore, I believe it is worth noting that the management company which is in receipt of the commissionary insurance cover does in fact indemnify this company from all expenses (with the exception of statutory expenses and the Trustees' fees) for the first 13 years of its life.

John R. Scott, Lancastor Scott and Partners, 32/34 Wellington Street, W.C.2.

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John R. Scott, Lancastor Scott and Partners, 32/34 Wellington Street, W.C.2.

### GENERAL

Last day of Labour Party Conference, Brighton.

Expected announcement of further cut in Bank of England's Minimum Lending Rate.

Conservative Central Office publishing first issue of Centre Forward, a new magazine providing a forum for debate over the whole area of local administration.

Second and final day of Financial Times, British Caledonian Airways and Investors Chronicle conference on Latin American Banking, Caracas.

COMPANY STATISTICS

Personal income, expenditure and savings (second quarter).

Gross domestic product (second quarter).

COMPANY RESULT

S. Pearson and Son (half-year).

COMPANY MEETINGS

A.H. Quagliano's, Bury Street, S.W. 12, Peter Black, Winchester House, E.C. 12.30. K. O. Board.

### To-day's Events

London opens exhibition of Royal Society of Marine Artists at Guildhall, 3.30 p.m., and later attends dinner of Frame-Work Knitters' Company, Mansion House.

Windscale public inquiry continues. Whitehaven.

Second Alliance Trust, Dundee. Sobranie, Connaught Rooms, W.C.1.

SPORT

Golf: World Match-play Championship, Wentworth. Tennis: Pernod Trophy, Sanderson, Shropshire. Show Jumping: Horse of the Year Show, Wembley. Racing: Ascot and York.

### LUNCHTIME MUSIC

St. Stephen's Walbrook, organ recital by A. Langmaid-Robinson, 12.30 p.m. Guildhall School of Music and Drama, Barbican, Peter Gill, piano, and Anthony Purdy, guitar, 1.10 p.m. St. Mary Woolnoth Singers Workshop, 1.10 p.m. Church of the Holy Sepulchre, Holborn Viaduct, recorded music, Tchaikovsky, 1.15 p.m.

### TALK

St. Margaret's, Eastcheap. Mr. Laurence Bull speaks on Thames Sailing Barges at St. Margaret's Historical Society meeting, 1.10 p.m.

### EXHIBITION

Fifty Years of the Post Office Underground Railway, King Edward Building, Newgate Street, E.C.1 (10 a.m. to 4.30 p.m.).

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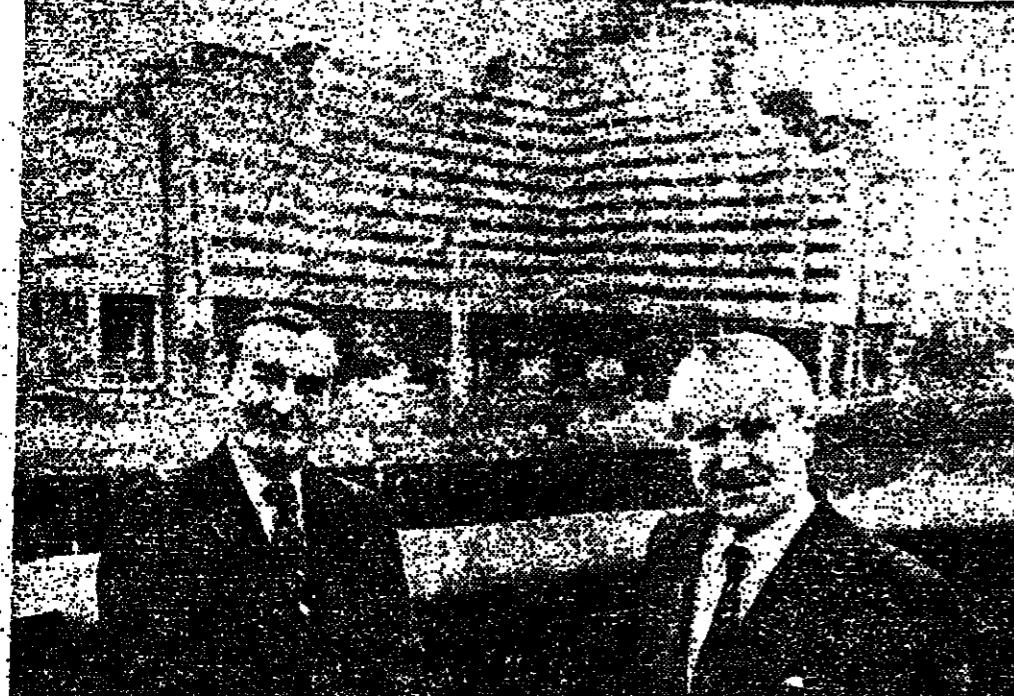
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## Static second half leaves EMI with £64.7m.

**IN THE SECOND** half of 1976-77 profits, before interest, of £41.1m. were virtually static at £33.9m., leaving the total for the year ended June 30 at £74.86m.—an increase of some 9.9m. After a net interest charge double that of the year's pre-tax profits amounted to £8.7m., music sales increased to £30.7m., roomed with £30.35m.

The directors explain that, though showing an increase of 10 per cent. to £32.7m., music royalties before interest, did not maintain their earnings rate in the second half, due primarily to the U.S. and Australia, and to over margins in Europe.

Profits from leisure activities improved from £5.02m. to £7.24m. (including the ramifications of the programme, coupled with the strong tourist influx into the U.K. enabled EMI hotels and restaurants to achieve a significant profit increase. Music and film production and distribution, however, did not meet the profit levels of last year.

Thames Television had a successful year, with profits rising from £3.65m. to £4.8m.; its programme, considerably attracted by advertising earnings, and the market share increased.

On the electronics side profits showed a marginal improvement from £26.44m. to £26.88m. In defence and industrial there were increases, but the consumer side suffered a sharp deterioration due primarily to reduced profits from Australia.

As a result of greatly increased sales profits of medical electronics were greatly increased, despite a much reduced investment in research and development.

Sir John Read, chairman, commented yesterday that the current year had been going "moderately well." Although July and August were not really typical, he said, that the group would have "quite reassuring results" for the first six months.

On scanner orders, Dr. John Powell, managing director, said that the group had not yet any that were on the books, through

competition. He said the patent infringement claim against Ohio Nuclear in the U.S. was still going through the deposition stage and the hearing was not expected for some time yet.

The directors did not expect anything to happen in the Pfizer case in the U.S. before the year ended.

Profit before extraordinary items attributable to ordinary holders emerge at £28.17m. against £24.39m. Basic earnings per 50p share are shown at 25.8p (25.4p) and fully diluted at 25.1p (24.1p).

Extraordinary items result in a charge of £2.81m. (2.65m.) in net current assets increased by £2.7m. Apart from the overall effect of inflation in the group, working capital in medical electronics increased substantially due to reduced customer deposits for EMI-Scanners and a significant volume growth, the directors state.

A 241m. increase in capital and reserves reflects both the retained profit for the year and the issue of some 12.4m. new stock units, principally in connection with the acquisition of Development Securities.

Realisation of that company's short-term investments in the three months prior to the end of the group's financial year made available some £24.1m. in cash, and about £10m. were retained by £21.5m. as a result of exchange rate movements.

Sales: U.K. £91.12m. Europe £10.25m. North America £19.32m. Other overseas £10.32m. Profit before interest £21.5m. Europe £14.92m. North America £11.32m. Other overseas £10.32m. Profit before interest £21.5m. Attributable to ordinary shareholders £21.5m.

As forecast at the time of the successful offer for Development Securities, the total gross dividend

is being increased by 23 per cent. to 14p. The net final now proposed is 13.5p making the total 23p compared with 22.4p. The cost goes up from £2.35m. to £6.42m.

The tax charge includes overseas tax of £1.1m. (£1.6m.). The overall effective rate of 30.7 per cent. compares with 22.4 per cent.

In the interests of the main reason being the lower incidence of overseas tax. It is considered that all ACT applicable to dividends provided in the accounts for periods up to June 30, 1976, will be recoverable.

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In the interests of the main reason being the lower incidence of overseas tax. It is considered that all ACT applicable to dividends provided in the accounts for periods up to June 30, 1976, will be recoverable.

Extraordinary items result in a charge of £2.81m. (2.65m.) in net current assets increased by £2.7m. Apart from the overall effect of inflation in the group, working capital in medical electronics increased substantially due to reduced customer deposits for EMI-Scanners and a significant volume growth, the directors state.

A 241m. increase in capital and reserves reflects both the retained profit for the year and the issue of some 12.4m. new stock units, principally in connection with the acquisition of Development Securities.

Realisation of that company's short-term investments in the three months prior to the end of the group's financial year made available some £24.1m. in cash, and about £10m. were retained by £21.5m. as a result of exchange rate movements.

Sales: U.K. £91.12m. Europe £10.25m. North America £19.32m. Other overseas £10.32m. Profit before interest £21.5m. Europe £14.92m. North America £11.32m. Other overseas £10.32m. Profit before interest £21.5m. Attributable to ordinary shareholders £21.5m.

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## J.B. Eastwood Limited

Sir John Eastwood, Chairman, reports:

- We made a record profit for the year to 1st April, 1977 and it is pleasing to report that the improvement was in all main divisions.
- The volume and efficiency effects of our egg modernisation programme were just beginning to show through in the period, which resulted in a 14% increase in the number of eggs produced and a consequent increase in profit.
- It is still the view of your directors that profits for the current full year will be of the same order as those of last year.

	1977 £'000	1976 £'000
Sales	156,765	116,260
Profit before taxation	8,838	6,787
Profit after taxation	8,256	6,231

Earnings per share 34.56p 27.46p

Copies of the Report and Accounts are available from The Secretary, Burns Lane, Warsop, Mansfield, Nottinghamshire.

## The IDC Group Limited

the international designers and constructors

### INTERIM STATEMENT OF THE CHAIRMAN, MR. HOWARD HICKS

The unaudited profits for the half year ended 30 April 1977, before charging Corporation Tax, amounted to £191,455 (1976 £421,905). In my last statement, I suggested that the results for the current year were difficult to anticipate. Problems beyond the company's control have materially affected the results on some contracts, as well as delaying their completion until next year. This, coupled with the very low level of United Kingdom capital investments since the national crisis at the beginning of 1974, have resulted in lower profits for the half year and a further decline is expected for the full year.

However, I reported that there were more encouraging signs for next year because of the improving flow of commissions to carry out feasibility studies and design briefs. This trend has continued throughout the remainder of the year, and demand for these services is now at the highest level that the company has ever known, so I am extremely hopeful for a recovery in group profits next year.

Our housebuilding interests, which are a small part of the overall group, have continued to be sluggish, but here again there are signs of increased activity because of more available mortgage money at reduced levels of interest.

The company continues to look for overseas business, particularly in the Middle East, where the outcome of a number of tenders is awaited and has been successful in obtaining feasibility studies which, it is hoped, will be followed by contracts.

The Group's liquidity remains satisfactory.

An interim dividend of 10.87% (1976: 10.87%) has been declared in respect of the year ending 31 October 1977. The dividend will be paid on 25 November 1977. My wife and I continue to waive dividends due to us.

Subject to unforeseen circumstances, the directors expect to recommend the same final dividend as last year.

	Half Year 30 April 1977	Half Year 30 April 1976
Turnover	9,570,411	10,340,387
Profit before Tax	191,455	421,905
Taxation Provided	99,500	219,499
Profit after Tax	91,955	202,406
Interim Dividend Declared	10.87%	10.87%
Amount absorbed by the Dividend	£37,050	£36,675

## THE AGRICULTURAL MORTGAGE CORPORATION LIMITED

Issue of £3,000,000  
Variable Rate Bonds 1st October 1982

Application has been made to the Council of The Stock Exchange for the Bonds to be admitted to the Official List.

The Bonds have been placed for payment in full on Friday, 7th October 1977, on which day dealings are expected to start.

In accordance with the requirements of the Council of The Stock Exchange, a proportion of the Bonds has been made available in the market for members of the public.

Particulars of the Bonds may be obtained during normal business hours at:-

The Bank of England  
New Issues, Watling Street, London EC4M 8AA.

The Agricultural Mortgage Corporation Limited  
Bucklersbury House, 3, Queen Victoria Street, London EC1N 8DU.

Mullens & Co.  
15, Moorgate, London EC2R 6AN.

The Stock Exchange  
London EC2N 1HP.

## Clive Discount Holdings Limited

### Interim Dividend

The directors of Clive Discount Holdings Limited have pleasure in declaring an interim dividend on the ordinary shares of the company of 2.00 pence per share (equivalent to 3.03 pence per share including the tax credit applicable to United Kingdom shareholders) in respect of the year ending 31st March 1978, compared with the interim dividend of 1.33 pence per share (equivalent to 2.05 pence per share including the tax credit) for the year ended 31st March 1977. The cost of the dividend amounts to £301,800 on the 15,090,000 ordinary shares of the company (1977 - £166,250 on 12,500,000 ordinary shares).

Market conditions have continued to be favourable and trading results for the period have been extremely satisfactory. Assuming the continuation of dividend restraint the directors would hope to recommend the maximum permitted increase in the final dividend.

The dividend will be paid on 17th November 1977 to shareholders registered at the close of business on 28th October 1977.

1 Royal Exchange Ave., London EC3V 3LU. Tel: 01-283 1101

## MINING NEWS

# Expansion next year at Cleveland Potash

BY PAUL CHEESERIGHT

DESPITE a review leading to extra safety measures at the troubled Cleveland Potash mine in Yorkshire, plans to boost production are continuing and should lead to an increase in output next year.

The new safety measures came into effect because of a fatality last August, as a result of a gas blow-out at the mine. The new measures involve additional protection on two Hellminers and one Marietta Borer. These are continuous mining machines which eat through rock and coal, leaving a trail of gas pockets.

The safety measures also involve probing drilling in an attempt to discover pockets of gas in the upper part of the potash seam.

But three new Hellminers are on order and should be in production during the first quarter of next year. A further three have been optioned and if delivered will arrive in the third quarter of next year.

The mine, which is owned by Charter Consolidated and ICL, has been running at under 20 per cent. of capacity. The additional machines should go some way to boosting output closer to the target capacity in the light of the fact that some progress has been made in curing the technical problems which have dogged the mine from the start.

Engineers at the mine concede that the necessity to carry out extra protective drilling in the search for gas pockets could make the production process longer but feel that future production plans need not be affected.

The mine's gaseousness has been known for a long time, and blow-outs had occurred even before the one causing the fatality.

The cause of the gas pockets is thought to be linked to the shale which is in the upper part of the potash seam. This part of the seam is, in any case, difficult to process.

The problem of gas blow-outs is not unique to Cleveland. There

was an accident of a related type at a Welsh coal mine in 1971, and there have been similar problems on the continent.

The new measures at Cleveland were taken after discussions between the company and the Miners' and Quarries Inspectorate, who is duty to see that safety regulations in domestic mines are observed.

So far some £105m. have been invested in the Cleveland mine, which has lost money heavily, not only because of its technical problems, but also because of the weakness of the potash market.

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But three new Hellminers are on order and should be in production during the first quarter of next year. A further three have been optioned and if delivered will arrive in the third quarter of next year.

The mine, which is owned by Charter Consolidated and ICL, has been running at under 20 per cent. of capacity. The additional machines should go some way to boosting output closer to the target capacity in the light of the fact that some progress has been made in curing the technical problems which have dogged the mine from the start.

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## Just one of the desirable sites of Newport

And when you stop working there's some beautiful country to be explored by you, your family and your workers' families.

Send for our free brochure. Better still, motor down one afternoon and see for yourself.

The support of a very helpful and progressive Council is available and there are ample labour resources of all types.

## NEWPORT

where business has room to boom.

## Holt Lloyd International Ltd.

Europe's largest car care group

## 38% GROWTH

### INTERIM RESULTS

	28 weeks to Sept 10, 1977	28 weeks to Sept 11, 1976	52 weeks to Feb 26, 1977
Sales	£ 15,531	£ 11,294	£ 22,323
Pre-tax profit	1,605	1,159	2,152
After-tax profit	770	568	1,037
Earnings per share	76p	5.6p	10.17p
Interim dividend	2.75p	2.0p	5.0p

### GROUP Sales and profit up 38%.

HOME MARKET Full benefits of the Holt Lloyd merger are now being realised. Strong sales growth reflects improved operational efficiencies and higher spending on marketing.

# CAI expands to £10m.

# W. Canning up to £0.75m.

SELECTING SHARP advances the packaging and engineering designs, group pre-tax profits of £1.1m.

At the attributable level profits rose at £1.2m, against £1.21m.

The year ended July 2, 1977, of £1.75m, against £1.75m.

During the second six months the directors state that the packaging division showed profits more than doubled while the engineering contribution was up 10.2 per cent, up on the £1.21m.

In the rest of the year, the net leisure profits were maintained.

But the fashion division suffered a big drop, following large write-offs in the distribution company.

External export sales during the year rose by over 40 per cent to £3.1m. This compares with a total sales rise of 25 per cent to £3.1m.

The directors point out that the packaging and fashion divisions had outstanding export performances, showing rises of 10 per cent and 66 per cent respectively.

The exceptional items etc comprise provision for royalties not now required 6 months to June 25, 1975 £246,000; legal costs incurred £36,000; and stock adjustment £10,000.

Capital reserves £1.2m, net before tax £1.2m.

UK tax £4.51, £2.64.

Profit £2.79, £2.00.

Dividends 40p, 12p.

£4.68, £2.00.

PERIODIC STATEMENT OF GROUP'S PROFIT AND OTHER INCOME AND EXPENSES

1976-77 1975-68

£m £m

operating profit 1.12 1.12

net finance costs and other interest 1.37 1.33

associated profit 0.92 0.98

total profit 2.67 2.00

total net assets 5.99 5.99

UK tax 4.51 2.64

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years at this stage, they are not willing to make any prediction as to increased profits.

At the attributable level profits emerge at £1.2m, against £1.21m. The year ended July 2, 1977, of £1.75m, against £1.75m.

The directors state that the engineering division showed profits more than doubled while the manufacturing contribution was up 10.2 per cent, up on the £1.21m.

As forecast, the dividend is being stepped up from 40p per share to 50p per share. The net income per share is £0.75p, rising to £0.75p before taking into account exceptional and non-recurring items.

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# Hopes rise for shopping street's revival

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

**KENSINGTON** High Street, London, which in the past few years has been relegated to the second division of West End shopping centres is to have a new magnet for shoppers. Next Tuesday Marks and Spencer opens a store on part of the site which used to be occupied by Derry and Toms.

This will be followed next year by the opening of a new branch of British Home Stores on another part of the Derry and Toms site, and local traders in the area, notably the next-door House of Fraser store, Barkers, hope that the newcomers will revitalise an area which has been in a state

of flux over the past few years as a result of first the closure of the two old-fashioned department stores, Derry and Toms and Pontins and secondly the disappearance of Bibas, the short-lived "revolution" in modern department store trading which took over from where Derry and Toms left off in 1973.

The new Marks and Spencer store will be one of the company's 29 largest branches and rate third in London after Marble Arch and the Lower Oxford Street store. It will have a total sales area of 50,000 square feet on two floors and sell the full range of

Marks' products, including recent innovations such as toys and bone china.

The opening coincides with the formal opening of the House of Fraser's newest Army and Navy store, four miles away in Victoria. It was the House of Fraser which took over the once mighty triumvirate of department stores in Kensington—Barkers, Derry and Toms and Pontins—and, by selling two of them off, opened the way for the changes which have since taken place.

Now, only Barkers is left carrying the House of Fraser flag in Kensington and the

management there admits that probably the best thing that could happen to Barkers is to have a new branch of Marks and Spencer opening right next door. It will attract shoppers and bring an element of stability to a shopping area which, in the eyes of some, has been downgraded by all the covered market developments which have sprung up there since Bibas first opened it a high fashion zone back in the 1960s.

Some of the boutiques which moved into Kensington in the wake of Bibas have done very well, turning the High Street into a slightly pale imitation

of Chelsea's King's Road. But there have been casualties. Last week one of the oldest family-owned shops, Pettits, closed its doors for the last time.

Pettits, a draper, had never really changed with the times. The shop, founded in 1886, was selling long woolen underwear and sensible vests to the last.

The opening of Marks would probably have done little to revive its trade. But the store's owners will benefit from any increase in property values which the coming of Marks and Spencer to Kensington High Street may bring.

## Steel stocks down in second quarter

BY ROY HODSON

CONSIDERABLE de-stocking of the year stocks of steel sheet products was taking place by 11 per cent. of plate by April and June this year by both industrial users of steel and the stockholding companies. Meanwhile, consumption of steel in Britain by industry over the same period remained at clearly how the de-stocking 3.76m. tonnes, the same level as movement was getting under the first quarter of the year. The way in the spring and summer, motor and construction industries has contributed to the current tries were both taking less steel. During the second quarter of the year was increasing its purchases.

**Watmoughs (Holdings) Limited**  
printers and publishers

### RECORD HALF-YEAR 1 for 3 scrip issue

	6 months to 30 June 1977	6 months to 30 June 1976	1 year to 31 December 1976
Turnover	£3,807,000	£3,264,000	£6,824,000
Profit before tax	£300,000	£180,000	£561,000
Earnings per share	6.36p	3.75p	11.32p

Outlook Demand continues at a high level for all the group's services—mail order, periodical and security printing and packaging. The directors believe that further progress can be made in the second half of the year.

Copies of the interim statement to shareholders can be obtained from the Secretary, Watmoughs (Holdings) Limited, Idle, Bradford, BD10 3JN.

CROUCH MIRETT

## William Cook

Steel Castings for all Industries

From the statement by the Chairman—Mr. A. McT. Cook

Increased turnover is due mainly to inflation and does not show a real upturn in trade. Nevertheless, thanks to the high calibre of staff and employees, the Board faces the difficult future with quiet confidence.

### SUMMARY OF RESULTS 1977

Year ended 31st March	1977	1976
Sales	£2,960,361	£2,496,622
Profit before Taxation	£243,540	£236,078
Earnings per share	4.56p	4.21p
Dividend per share	1.55p	1.33p

Report and Accounts available from  
The Secretary, William Cook & Sons (Sheffield) Limited,  
Parkway Avenue, Sheffield S9 4WA

## Imperial to destroy 45m. unsold NSM cigarettes

BY OUR GLASGOW CORRESPONDENT

**IMPERIAL** TOBACCO has reached agreement with HM Wills factory in Glasgow, controlled by the British American Tobacco Co., to destroy nearly 45m. NSM cigarettes on which returns were received from tobacco tax. The returns, received since the NSM launch on July 1, would shortly be destroyed.

The company, whose three substitute brands have just over half of the substitute market in the U.K., is likely to lose about three months before it deabsorbs the unsold packs.

It is impossible to separate the 25 per cent. substitute material from the tobacco, and therefore the whole cigarette has to be destroyed.

Rothmans and Gallagher Limited, who also launched substitutes in the U.K. in July, are understood to be facing the same problem.

The Wills official pointed out that the stocks being destroyed were less than a day's production. The brands concerned are Embassy Premier, Embassy King Size and President King Size.

The retail value of the stocks to be destroyed is about £1.25m. However, after the rebate of tobacco tax, Imperial will be only about £225,000 down.

We take pleasure in announcing that the following have been admitted as General Partners effective

October 1, 1977

BRUCE V. CARP  
CHARLES S. McVEIGH III

## Salomon Brothers

Salomon Brothers International Limited  
One Moorgate, London EC2R 6 AB, England  
Offices: New York, Atlanta, Boston, Chicago, Cleveland, Dallas, Hong Kong  
Los Angeles, Philadelphia, San Francisco. Members of Major Securities Exchanges

## WOOD & SONS (HOLDINGS) LIMITED

Earthenware Manufacturers

### INTERIM STATEMENT (unaudited)

	Half-year ended 30th June 1977	1976	Year ended 31st December 1976
GROUP SALES	£ 2,054,000	£ 1,657,000	£ 3,616,846
GROUP OPERATING PROFIT	309,000	259,000	396,169
GROUP PROFIT BEFORE TAXATION	214,000	176,000	209,692
GROUP PROFIT AFTER TAXATION	206,000	162,000	193,651

"I am pleased to announce the half-yearly figures with the news that an interim dividend of 10% less income tax (33p per share) will be paid on the Issued Ordinary Capital of the Company. Warrants will be posted to shareholders on 7th November.

Our order books are full and we expect 1977 to be another year of record achievements."

3rd October, 1977

H. FRANCIS WOOD, Chairman.

## A range to remember:

Earthmoving equipment.  
Large mining plants.  
Cranes.Cargo handling vehicles.  
Passenger conveying systems.  
Rail vehicles.  
Shipbuilding.

O&amp;K since 1876.

Highlights of the report and accounts submitted by the Board of Management of O & K Orenstein & Koppel AG to shareholders at the Annual General Meeting on 1 July, 1977:

### Review

Economic recovery from the downturn suffered in previous years was sluggish in 1976. In the Federal Republic progress was uneven, varying from one sector of industry to another. After a steep rise earlier in the year, production remained stationary during the second half of the year. With investment showing no overall improvement, domestic demand remained weak and the economy remained largely dependent on exports.

As a producer of capital goods with an extensive export business, the Company is intimately affected by economic developments throughout the world. Thanks to a wide range of products and increased efforts abroad, Orenstein & Koppel, in the face of fierce competition, managed once again to offset weaknesses in individual markets during the year.

Turnover rose by 16% to DM 876.1m. with exports accounting for 55% compared with 50% in the previous year. Total output again outpaced turnover and, at DM 963.1m., was 24% up on the previous year.

Group turnover, including the figures of our export company and our foreign production and distribution companies but excluding internal deliveries, rose by 17% to DM 1,050m in 1976. At DM 555m the total of orders received by the Company was only marginally below turnover, but fell short by DM 200m of the 1975 figure which encompassed several major orders for open-cast mining equipment. 55% of orders booked in 1976 came from abroad.

Turnover in earth-working machinery rose by 20% to reach DM 444m during the year under review. Representing as it does 51%, it remained the largest component of turnover as a whole. The Company succeeded in maintaining its market position at home and strengthening its business abroad, particularly in large hydraulic excavators.

Shipbuilding, with a drop of 11% to 18%, failed to maintain its share of the total turnover, largely because of the incidence of delivery dates. There was no falling off in output. The order book is smaller than in 1975, since orders during the year under review were confined to a few dredgers, as a result of the unusually fierce competition that had developed throughout the world.

The general engineering business, which accounted for 25% of the total turnover, made encouraging progress during 1976. Turnover rose

by 29% to DM 219m, largely because of the completion of major orders for open-cast mining equipment, but shipboard cargo cranes and fork-lift trucks also achieved higher growth rates. Sales of escalators did well during the year, both at home and abroad.

Turnover in locomotives and rolling stock rose during the year, but returns were unsatisfactory. There were fewer orders than in the previous year, if only because of the German Federal Railways' plans to cut the rail network and to build its own rolling stock. The Company's plants were fully employed throughout 1976, and there was a 6% increase in the labour force in order to ensure delivery on time.

The satisfactory utilisation of the Company's plants, the rise in output and the efforts it made throughout the year to keep down production costs and to strengthen its position in foreign markets, have led to a distinct improvement in results. The products mainly responsible for these results include open-cast mining equipment, shipboard cargo cranes, building machinery, ships and dredgers as well as escalators.

**Finance, Profit, Dividend**  
Finance needed in 1976 totalled DM 168.1m., including investments of DM 37.5m., and was covered mainly by increases in reserves and depreciation of DM 31m. The trading surplus for the year, after an appropriation of DM 4m to the voluntary reserves, totalled DM 84m and the whole of this was used for the distribution of a dividend of 14% on the share capital of DM 60m.

The number of people employed during the year rose by 5.3% to reach a total of 9,634 on 31 December, an increase of 6% over the previous year. Foreign workers accounted for 13.2%. The number of training places was raised by 3%, to 508 during the year. Wage and salary scales were raised by 5.4% on 1 January, 1976, and expenditure under this head rose from DM 229.6m in 1975 to DM 264.5m last year.

**Prospects**  
At the beginning of 1977 the order book exceeded DM 900m, mostly in the form of long-term contracts. These orders, coupled with the expected revival of demand for the Company's products, particularly from abroad, are likely to ensure full employment for the Company's plants and their present work force beyond the middle of the year.

In July this year the issued capital of the company was increased by DM 12m to DM 72m at a price of DM 200 per share. The authorised capital by another DM 18m.

## W. Canning Limited

### Extracts from the Chairman's Interim Statement

- Sales in the first six months were 28% higher than the comparable period of 1976, whilst profits were 24% higher.
- The capital investment programme initiated in 1976 is being completed to schedule. The extension to the main engineering company is now in operation and a new distribution centre will be completed by the end of the year. During the year the company has formed new subsidiaries in France and Germany, and purchased 25% of the share capital of Elga Products Limited.
- In the absence of any deterioration in the level of activity during the latter part of 1977 it is expected that the Group results will show further progress. The Board would expect to recommend total dividends (excluding a supplementary dividend) for the year of 3.526p per unit (1976—3.157p per unit).
- An interim dividend of 1.5p per unit (1976—0.44p per unit) has been declared for the year ending 31st December 1977. A supplementary dividend in respect of 1976 arising from the change in Advance Corporation Tax amounting to 0.0417p per unit will be paid with the interim dividend. Both dividends will be paid on 1st December 1977.

### Summary of Interim Results for the Year 1977

	Unaudited Half year 1977	Audited Full year 1976
Sales	£15,319	£11,972
Profit before Tax and Extraordinary Profit	751	605
Taxation	391	320
Extraordinary Profit	2	32
Profit attributable to Stockholders	362	285
Earnings per Stock Unit	3.3p	2.6p
	£1,918,846,534	£1,610,549,449

W. Canning Limited—Great Hampton Street, Birmingham B15 6AS.  
THE LARGEST MANUFACTURERS IN THE E.E.C. OF PLANT AND MATERIALS FOR  
METAL FINISHING

### BANK RETURNS

Wednesday 1 Dec. 1977  
Oct. 31 for week

### BANKING DEPARTMENT

LIABILITIES £ £

Capital 14,253,122

Public Deposits 3,357,122

Bank Deposits 1,103,738,223

Bankers' Deposits 227,754,328

## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## WEST GERMAN BREWRIES

## A local triumph

BY GUY HAWTIN

WEST GERMANY is the brewing industry's largest market in Europe. But, for all its size, it has never produced a giant to compare with the British brewing majors.

Not only that, the big British breweries who were enthusiastic about the West German market in the early 1970s have an amazingly low profile here. Grand Metropolitan, through its Watney Mann interests, owns 76 per cent of a brewery that is fairly large by the Federal Republic's standards.

The British presence in the market is largely confined to the retail end—in hotels and restaurants.

This is all the more surprising because, in 1973, the big British brewers were predicting that they had a bright future in the West German Market. Indeed, there was no reason for the casual observer to doubt this, as the British majors had moved swiftly and confidently into the British and Dutch markets, both of which had well-established brewing industries and populations with a high per capita consumption rate.

British commentators were confidently asserting that the time was now right to crack the German market. There was no doubt, it was said, that West Germany was set on the same path which took the British industry from a small-time local affair to a situation where half-a-dozen or so giants dominate the sector.

Watney Mann, after buying into Stern Brauerei Carl Funke, one of the 10 largest concerns in the industry, made it clear that it believed that rationalisation was on the way. An executive in 1973 said: "Rationalisation is inevitable. But you must be prepared to take a 10 year view because it will not happen overnight."

The Bayerische Hypotheken und Wechsel Bank and the Dresdner Bank had just put together the Dortmunder Union-Schultheiss concern which controls some 15 per cent of the market. However, since then there has been no major merger in the industry despite sluggish sales among the leading brewers.

How could the normally acute British brewers have been so wrong? The answer is that they failed to appreciate the intensely local nature of the West German brewing industry and the innate conservatism of the West German drinking public.

The country has a very large number of brewers—around 1,800—and fewer than a quarter have an output of more than a million hectolitres a year. This, to coin a phrase, is very small beer. Added to this, the growth in beer sales has been very slow in recent years—possibly because the market is already fully

## New chief at J. P. Morgan

NEW YORK, Oct. 6.

MR. ELLMORE C. PATTERSON, chairman and chief executive officer of J. P. Morgan Inc. and chief executive officer from his current position as president of the holding company and the bank.

Mr. Lewis T. Preston, now a vice-chairman, will become president.

Mr. Patterson will continue as an officer until his normal retirement date of December 1, 1978. He will serve as chairman of the executive committee, a position that will become vacant at year-end when Mr. Ralph F. Leach plans to retire as an officer and director.

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MESA PETROLEUM CO. and Imperial-American Energy have agreed in principle whereby Mesa will acquire Imperial-American for \$20.73 a share, or an aggregate \$51.83m. cash.

The companies expect to enter a definitive purchase agreement by October 12. As a result, Consolidated Oil and Gas is to withdraw its \$17 a share offer for 52 per cent of Imperial Americans.

All these securities having been sold, this advertisement appears as a matter of record only.

\$100,000,000



## Household Finance Corporation

8.20% Debentures, Series 4F, due September 15, 2007

Goldman, Sachs &amp; Co.    Dean Witter &amp; Co.    William Blair &amp; Company

Bache Halsey Stuart Shields

Incorporated

Dillon, Read &amp; Co. Inc.

Incorporated

E. F. Hutton &amp; Company Inc.

Incorporated

Lehman Brothers

Incorporated

Paine, Webber, Jackson &amp; Curtis

Incorporated

Warburg Paribas Becker

Incorporated

Bear, Stearns &amp; Co.

Incorporated

ABD Securities Corporation

Incorporated

Basle Securities Corporation

Incorporated

EuroPartners Securities Corporation

Incorporated

Moseley, Hallgarten &amp; Estabrook Inc.

Incorporated

Piper, Jaffray &amp; Hopwood

Incorporated

SoGen-Swiss International Corporation

Incorporated

Tucker, Anthony &amp; R. L. Day, Inc.

Incorporated

The First Boston Corporation

Incorporated

Drexel Burnham Lambert

Incorporated

Kidder, Peabody &amp; Co.

Incorporated

Loeb, Rhoades &amp; Co. Inc.

Incorporated

Reynolds Securities Inc.

Incorporated

Wertheim &amp; Co., Inc.

Incorporated

L. F. Rothschild, Unterberg, Towbin

Incorporated

Advest, Inc.

Incorporated

Blunt Ellis &amp; Simmons

Incorporated

Robert Fleming

Incorporated

New Court Securities Corporation

Incorporated

Oppenheimer &amp; Co., Inc.

Incorporated

R. W. Pressprich &amp; Co.

Incorporated

Thomson McKinnon Securities Inc.

Incorporated

Wood, Struthers &amp; Winthrop Inc.

## Printemps axes new store

By David Currie

PARIS, Oct. 6.

RATHER THAN accept continued losses of around Frs.20m. (22,200m.) a year the Printemps stores group has decided to shut down completely the department store it opened only three years ago at the Creteil new town development east of Paris.

The group, which has around 360 outlets and employs 22,000 people, has clocked up a considerable loss of around Frs.20m. (22,200m.) a year the Printemps stores group has decided to shut down completely the department store it opened only three years ago at the Creteil new town development east of Paris.

A further factor that appears to be inhibiting the growth of potential brewing giants is the emergence of discount "drink markets". The bulk of German beer drinking is done at home rather than in the pub and increasingly the "drink markets" little more than a small warehouse in most cases seem to be picking up a good deal of trade from the supermarkets, probably the largest outlets.

The most surprising of the "discount markets" have built up trade by carrying a large selection of regional beers, often from small breweries able to offer lower prices than the larger breweries. The supermarkets are, more and more, adopting a similar policy in order to compete, and, in this way, the smaller concern seems to be getting a bigger bite at the market.

It is significant that Watney Mann, to-day no longer talks about expansion in the same way that it did in 1973. Rationalisation has taken place within the Stern Brauerei operation, but there has been no expansion through further acquisitions. A Watney spokesman said the Stern acquisition had been a considerable success for the group. Capital investment, coincided with the closure of smaller, less efficient, breweries, has made production much more efficient, while the sales force there would give a thank you for a glass of light "Koelsch".

This strong attachment to locally-produced beers makes things very difficult for the brewer eager to benefit from the economies of bulk production. There is no room for short cuts in the production of local-style beers as the recipes and production methods are laid down in State or local authority ordinance.

The company notes that the closure at the end of this year fits in with the recovery programme which is aimed at restoring profits in the course of 1978. It reaffirms its faith in its commercial strategy, noting that it will open a department store in April next year at the Vialeto centre of Tolon la Valette under the banner Printemps 2000.

## Kredietbank rights issue

KREDIETBANK NV is proposing a one-for-ten rights issue to raise its issued capital to B.Frs.2.48bn. from B.Frs.2.26bn. at 5,500 francs per new share, Reuter reports from Brussels.

Kredietbank will put the proposal to issue 189,864 new shares to an extraordinary meeting at its Antwerp headquarters on October 19.

The Bank said the rights issue was needed to keep pace with expanding business.

The Bank said holders of its 5.50 per cent 1969/1980 subordinated convertible loan stock have until November 10 to decide whether to convert their bonds into Kredietbank shares to take advantage of the rights issue, and these conversions could raise capital by another B.Frs.322,750.

The Bank's staff will also be offered 13,078 new shares at the same terms as the rights offer, which would increase issued capital by a further B.Frs.22.6m., it added.

## French oil refiners disappoint

BY OUR OWN CORRESPONDENT

THE CRISIS in the European oil prices applying from the beginning of this year. Without the decision of the Total group's such a revaluation, the refining subsidiary would have had a negative first half of its financial year five cash flow of some Frs.17m. showing neither profit nor loss. Compagnie Française de Raffinerie repeats the complaint common to French industry that the Government's refusal to allow higher raw-material prices to be recovered at the petrol pump is a basic cause of the continuing lack of profitability.

The figures for the first half of 1977 are just as dismal as those for 1976. Although about 11 per cent more crude was refined in 1976, sales of refined products were less than 2 per cent better at around 15.1m. tonnes.

While turnover advanced from Frs.14.2bn. to Frs.15.8bn., thanks to higher prices, this price rise lagged significantly behind the steeper increases in the cost of crude.

Cash flow deteriorated from more than Frs.340m. to less than Frs.250m. and after depreciation of Frs.17m. (corresponding to the complete depreciation of installations) the company has set provisions at the level necessary to bring the final result to zero.

The cash flow itself reflects a 10 per cent increase in the cost of crude from the North Sea. Veba has, in fact, back-tracked somewhat from its earlier support for the memorandum in the light of Germany's Government's distaste for its contents. The French claim, on rather imprecise evidence, that BP is sympathetic to their case, at

The Italian and French governments have strongly supported European refiners. Some idea of the strength of French feelings was given in June by the CFP chairman, M. Jean de Lille, who was explaining why both parent company and group accounts for 1976 were "the worst recorded for a very long time."

He said that margins in the Middle East had sunk virtually to zero level; that the uneconomic carriage of crude under the French flag imposed an intolerable burden on the refiners; and that prices were too low merely to reflect excess refining capacity.

In the long term, he said, such practices would "bring about the bankruptcy of all refining/marketing groups" were it not for the fact that in countries like Germany, companies with mining earnings could include operating results from the mining sector along with those from the refining and marketing sectors.

In 1976, total Group net profit slumped from Frs.721m. to Frs.168m., while the CFP share in this came out as a Frs.8m. loss against a Frs.733m. profit in the previous year.

## EUROBONDS

## Market continues to slide

By Mary Campbell

THE MOVE from bad to worse yesterday in Eurobond prices meant some pretty sharp price markdowns. An exception was Citicorp which held steady at Wednesday's levels of about 97 1/2, on the grounds dealers said, of its short maturity.

Among the more recent issues (with prices of a week ago in brackets), the ECSC was quoted at 98 1/4 (98 1/8) for the 12-year tranche and 99 1/4 (99 1/4) for the 20-year tranche; Gotaverken at 98 1/8 (98 1/10) for the five-year tranche and 97 1/2 (98 1/4) for the ten-year tranche; the EEC at 98 1/8 (98 1/9) for the five-year tranche and the seven-year trache at 97 1/2 (98 1/8); and Australia at 98 1/2 (98 1/9) for the seven-year trache and 98 1/2 (98 1/4) for the 15-year trache.

Dealers said yesterday that activity had been heavy all day. The day started with sharp falls. A gesture at short covering at lunch time faded back into further selling during the afternoon. It was apparently a typical bear market day with professionals offloading paper on each other only to find themselves being offered what were probably the same bonds again at a lower price later on from someone else.

Although the bulk of activity was concentrated among professionals, there seems to have been a steady stream of selling from retail sources, and, above all, no sign of any retail buyers at all.

A further significant feature seems to have been the development of selling of the older issues. So far this year, any bouts of a weakness in the dollar sector have tended to be seen in the more recent issues where there were still loose bonds around. The general fall-off in the past few weeks has tended to leave the older issues out of line, dealers said, and they paid for it yesterday.

English bonds were again weaker than the rest of the market yesterday.

The Yugoslav Beogradski Banks is raising \$30m. of floating rate notes. The maturity is six years and the spread over LIBOR one percentage point, subject to a minimum of 3 per cent. There will be a purchase fund. Loeb Rhoades is lead manager.

## Moët Hennessy

The Annual Meeting of shareholders took place in Paris on the 27th September under the Chairmanship of M. Frederic Chandon de Brialles to approve the Accounts and Income Statement for the year to 30th June, 1977.

The Meeting approved a Net Dividend payment of FF 8.40 per share to which should be added a tax credit (avoir fiscal) of FF 4.20 making a total dividend of FF 12.60. This Dividend, an increase of about 6.5% is in line with Government recommendations and will be payable with effect from 10th October on Coupon No. 23.

The Annual Meeting also ratified the appointment of M. Chislain de Vogue as a Director following the sad death of M. Robert-Jean de Vogue, and has also approved the re-appointment of M. Jean-Remy Chandon.

Moët as a Director for a period of six years.

An Extraordinary General Meeting, convened following the Annual Meeting approved a resolution to change the year end, whereby from 1st January, 1978, the accounts will report a calendar year, namely 1st January to 31st December.

The Meeting also approved authorisation for the Board to proceed with an issue of Convertible Bonds to a maximum of FF 160 million prior to 30th September, 1978.

October, 1977

10/14/77

10/14/77



# Budget priorities and the OMB

BY RICHARD ROSE

WASHINGTON HAS concentrated enormous attention upon the personal affairs of Mr. Bert Lance, while simultaneously ignoring the work done by the organisation that he has headed: the Office of Management and Budget.

As the institutional eyes and ears of President Carter, the OMB is potentially far more important than any single Presidential adviser. It exercises Presidential oversight of how \$450bn is annually spent, and how 2.5m Federal employees manage government.

The 700 professional staff of the OMB are the President's biggest manpower asset in his campaign to give central direction to the hundreds of bureaux, departments and agencies of the Federal government. As part of the Executive Office of the President, they serve the President, and not the departments whose spending and alleged mismanagement attract criticism. In terms of experience, OMB staff collectively offer the President 50 in 100 times more man-years of executive branch knowledge than does the President's personal White House staff, drawn from election campaigning or Georgia politics.

Because Bert Lance was a personal confidant of the President, his going will not disrupt the day-to-day work of OMB, in which Lance was little involved. He preferred to concentrate upon White House politics delegating the responsibility for achieving President Carter's budget and management goals to staff in the massive Old Executive Office building next door.

The budgeting priorities of OMB concern means such as a new technique, Zero Base Budgeting, for scrutinising established programmes, and ends balancing the Federal budget by 1981, the start of Carter's hoped-for second term of office.

Zero Base Budgeting (ZBB) has been heralded by the President as successfully producing a comprehensive analysis of programme objectives and needs in Georgia, and improving planning and cost-effectiveness there. Old Washington hands are sceptical about whether this actually happened down South, and even more sceptical about whether entrenched spending commitments of the Federal government can be altered by any new technique.

The failure of the Johnson era's PPBS (Planning Programmatic Budgeting System) has made OMB anxious to assure spending departments that the economic strategy will be altered by any new technique.

new technique is different. It of the Council of Economic Advisors (Mr. Charles Schulze) "creative" chaos of the Johnson programme, or the Secretary of the Treasury era, President Nixon directed necessarily to force cuts in (Mr. Michael Blumenthal) and the old Bureau of Budget to be existing spending. Nor could the chairman of the Federal Reserve Board (Dr. Arthur Burns) easily carry out such threats, for Congress holds the whip hand in determining appropriations, and programming legislation.

Initially at least, busy agency officials have little time to scrutinise objectives by asking "Should we be doing this at all?" as the name Zero Base implies. The technique concentrates attention upon the minimum amount required for his programme to do any good at all. Any manager who says that his programme could not survive even a 1 per cent budget cut is likely to be laughed down. Managers are expected to justify separately "add-on" benefits, for example, the advantages gained by increasing spending from the rock bottom minimum to current levels, and the additional advantages gained by increasing spending above current funding.

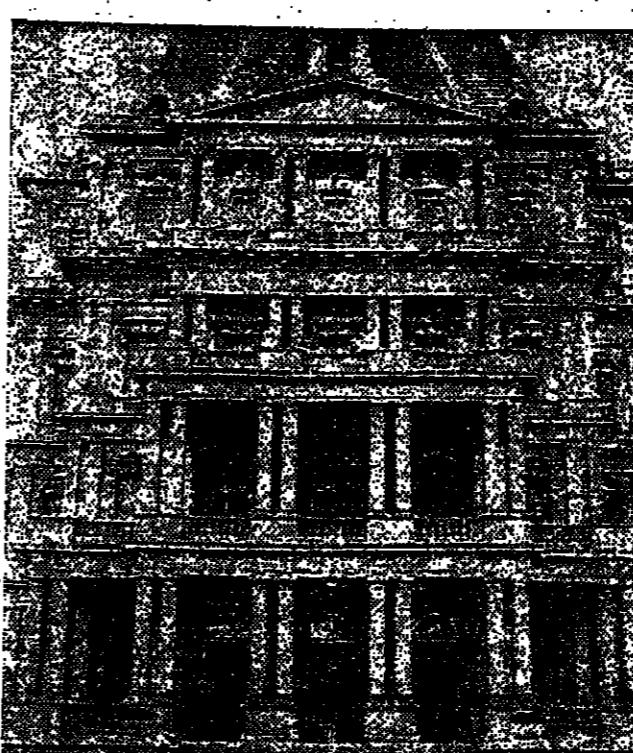
As programmes pass through a hierarchy of "overseers" en route to OMB, officials will be asked to rank programmes comparatively, identifying those "add-ons" that are least important and, upon occasion, identifying "add-ons" in one policy area that are more important than the basic minimum in another.

## New techniques

The thrust of ZBB is consistent with Carter's own political stance: to scrutinise carefully the case for additional spending on established Federal programmes. A Cabinet Secretary can change priorities within existing cash limits by ranking a new programme ahead of an established spending commitment. If he plays safe and ranks new programmes last, OMB then has a good excuse to deny this portion of the department's budget request.

New techniques of budgeting are of limited value in achieving a balanced budget in 1981, the goal of this cautious Democrat. The pleasantest way to reach this Presidential goal would be through sustained economic growth boosting government revenue and publicly spending, while simultaneously leading to a fall in unemployment and tax rates.

At best, a director of OMB can only be one among the many "quadriads" of Presidential economic advisers. Presidential economic advisers, made OMB anxious to assure spending departments that the economic strategy will be altered by any new technique.



The Old Executive Building, close to the White House, now the home of the OMB.

In reaction against the "chaos" of the Johnson administration, or the Secretary of the Treasury era, President Nixon directed the chairman of the Federal Reserve Board (Dr. Arthur Burns) to be easily carried out such threats, for Congress holds the whip hand in determining appropriations, and programming legislation.

Meanwhile, the OMB foot soldiers examining departmental budgets can carry on a continuing war of attrition against major activities of executive branch agencies. The implementation from Federal agencies. Current and formulation of programmes

recently, the four programmes is often more important than headings accounting for three of the rhetoric that accompanies quarters of Federal spending their launching by the White

House. The alleged mismanagement of OMB's role as general

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## APPOINTMENTS

### R. White heads U.K. General Motors

Mr. Robert A. White, who has been managing director of the fabricating division, has been appointed managing director of General Motors Limited in the U.K. at the beginning of this month, has been elected chairman of Comalco. Mr. Lord will be chairman and managing director prior to his recent appointment as director, commercial vehicle operations, Vauxhall Motors.

Mr. W. G. M. Geddes, senior partner of Babbie Shaw and Morris, has become president of the INSTITUTE OF ENGINEERS AND SHIPBUILDERS IN SCOTLAND for two years.

Mr. P. J. Bulman has become group financial controller of CORAL LEISURE GROUP. He succeeds Mr. J. V. Daffin, who has been appointed assistant to Mr. R. Mandy, the divisional chairman.

Mr. P. J. Moore, an assistant general manager of Mercantile Credit Company, has been appointed assistant managing director of DIAL CONTRACTS.

Mr. G. R. Latham has been appointed works director of WELWYN ELECTRIC. He was previously general production manager.

Mr. N. C. Fairley has been appointed company secretary of CLARKSON (HOLDINGS) and H. Clarkson and Co.

Mr. J. R. Luce and Mr. E. E. Williamson have been appointed non-executive directors of AIR-SPRING GROUP. Mr. Luce has retired from the Bank of England after 30 years' service and Mr. Williamson was a main Board director of GRAND METROPOLITAN from 1970-1976.

Mr. Warren W. White, formerly vice-president of general management of Peacock Foundry Services of San Francisco, has joined the Board of HILL SAMUEL AND COMPANY and has been appointed managing director of Hill Samuel Project Finance.

Mr. R. R. Walker and Mr. A. Cooper have been appointed non-executive directors of BURRELL AND COMPANY. Mr. Walker is chairman of Asprey Nicholas and Mr. Cooper is a director of the Imperial Group.

Mr. Richard Seymour has been appointed chairman of FURNES HOUDLER (INSURANCE) in succession to Mr. Brian H. Page, who has retired. Mr. Ray H. Pulford has become deputy chairman and Mr. Ronald H. Hutton has been made a deputy managing director.

Mr. Donald Hibberd, chairman and chief executive of Comalco, will retire from executive responsibilities on June 25, 1978. Mr. A. N. Lurch, managing director, will retire at the end of next year. Mr. M. R. Rayner, general manager, basic operations, is the designated chief executive from June 26, 1978, of which date Sir Ronald Hibberd, in his non-executive chairman, Mr. Rayner will have additional responsibility for the rolled and extruded pro-

cesses. Mr. Eric Dancer, chairman of Consolidated Home Industries furniture division, has been appointed managing director of BLUESTONE FURNITURE. Mr. Dennis Bluestone, former chairman and managing director of Bluestone Furniture (now part of Consolidated Home Industries Group), has retired but will remain as a consultant for two years.

Mr. P. J. Crowe has been appointed a director of SOLAR UNDERWRITING AGENCIES and Mr. P. R. Ansall has become a director of ARPEL UNDERWRITING AGENCIES.

GRN (SOUTH WALES) has appointed the following five new directors: Mr. Paul Rich, general manager of Tremora steelworks; Mr. Alan Williams, chief accountant; Mr. Henley Brown, technical services; Mr. Andrew Mitchell, personnel; and Mr. David Rowlands, company sec-

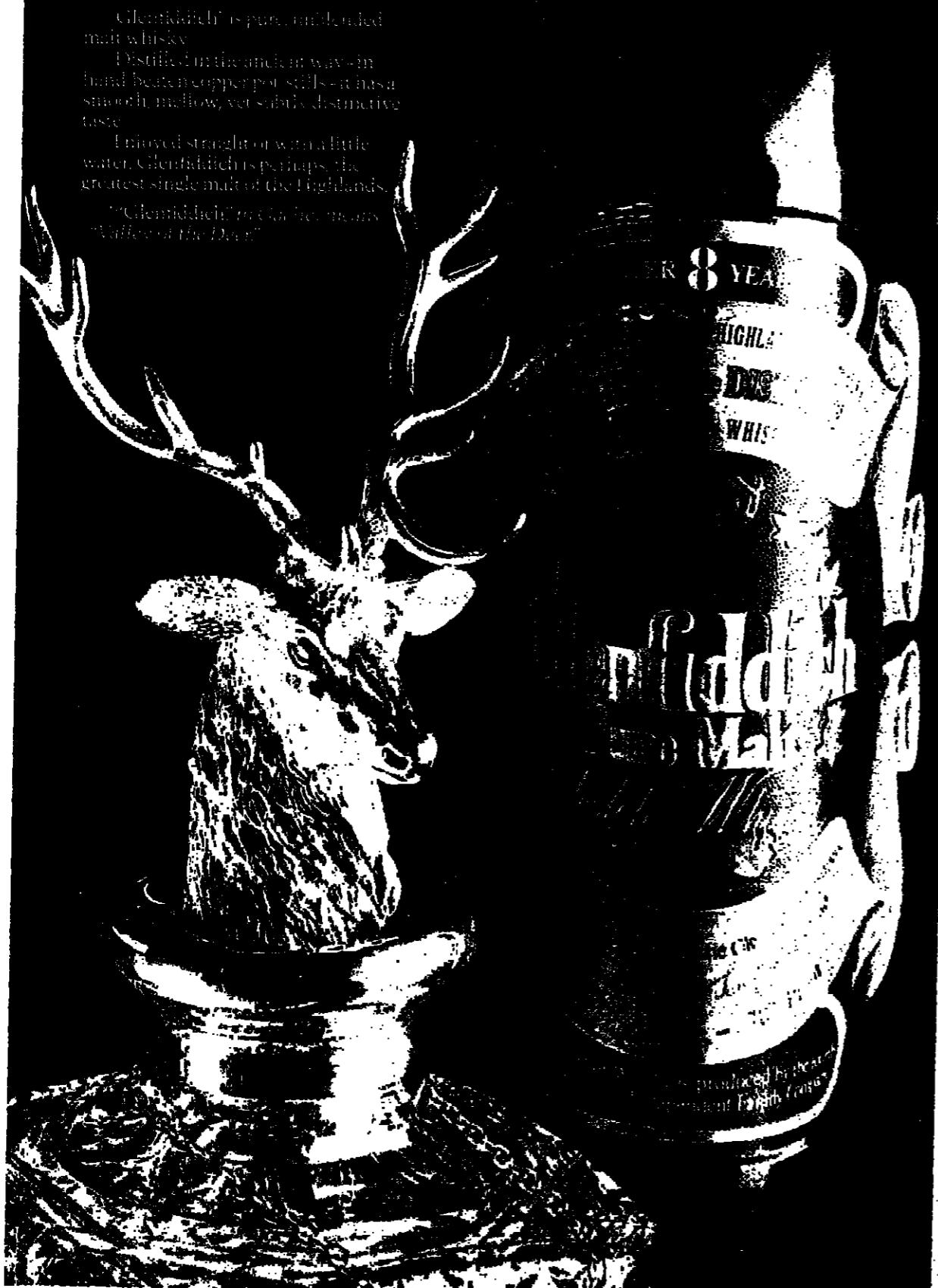
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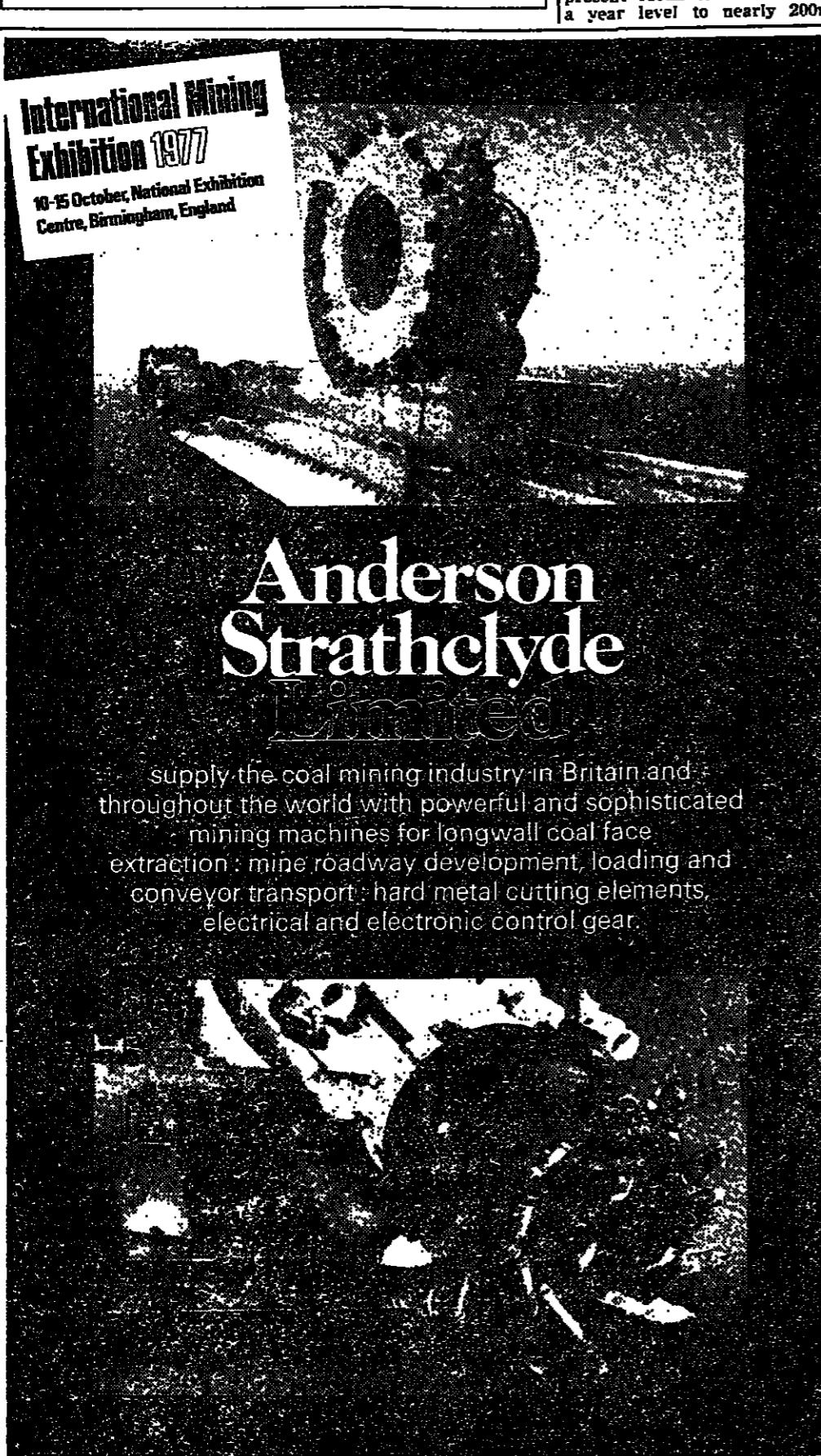
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## WORLD COAL MINING II

# Plans for British reserves

THE NATIONAL Coal Board tonnes a year without serious planning ahead, secure in the erosion of the workable reserves. The Board believes there is no danger of a British coal present 110m. to 120m. tonnes a year level to nearly 200m. years. Perhaps the most

important single development in the history of British mining has come about during the past two years as the Government, the mining trade unions, and the Board, have agreed upon a tripartite plan for the long-term expansion of the industry.

After the energy crisis an emergency ten-year Plan for Coal was hurriedly put together to expand production from British mines by 1985 and to improve productivity. That plan represented a signal from the bridge for a change from "slow astern" to "full ahead." For the industry previously had been declining for many years as a result of competition from cheap oil and gas. The four-fold increase in oil prices changed the position of coal overnight.

But the Plan for Coal was soon recognised as a short-term strategy only: one that must be improved upon to allow a coherent investment programme for British mining for at least 20 years ahead to develop.

### Outcome

The outcome of a long debate was Plan 2000. The implementation of that long-term plan calls for an investment in British mining of some £10bn. over a period of some 25 years to the end of the century.

The intention is that deep was "a miracle" that the coal mining shall be developed industry has still managed to a production level of about stay in profit (£27m.) in the last 150m. tonnes a year and that year in spite of the squeeze on opencast mining should provide production and the spending on another 20m. tonnes a year.

The plan calls for the development of the new coalfields discovered such as Selby and the Vale of Belvoir. It also places great reliance upon the Board's ability to secure much more coal from existing fields at greater levels of productivity.

Meanwhile the Board is carrying on searching for coal with a new £50m. programme. Some 40 deep boreholes will be drilled during the next three

years and the experts are confident that further massive reserves will be discovered to add to the 1.5bn. tonnes or thereabouts of coal found since 1975.

Coal exploration was at a standstill in Britain for half a century. Now the new reserves are being proved at a rate of 500m. tonnes a year.

The Board will be spending of £400m. a year during the years immediately ahead. Its capital expenditure increased from £211m. in 1975-76 to £266m. in 1976-77. Unhappily the big increase in borrowings to finance shortage of British coal could

expansion has coincided with a decline, which the Board hopes will be temporary.

in change quickly to other fuels

productivity in the mines and/or import coal. Another CEGB complaint against the coal industry is that price differentials

for coal from the various British coalfields have been narrowed to a point which could

invalidate the whole power station construction policy.

The power authorities have been siting their coal-fired stations as near as possible to prolific coalfields.

But the present pricing structure for coal does not enable the power stations to benefit to any marked degree from proximity to the pits.

Underlying the CEGB's recent

complaint is a feeling among major customers of the coal industry that the low-cost coalfields of Britain are being made to support the old, high-cost, or inefficient fields.

As the new generation of highly productive

mines begin producing, it is

going to be increasingly difficult

for the Board to justify the

continued operation of a number of pits in Scotland, South

Wales, and perhaps even at the tiny Kent field.

But if the trend continues

towards the use of coal almost

exclusively as a power station

fuel, or a feedstock for liquid

fuels and chemicals production,

the NCB may have to exploit

the economics of scale and

concentrate their production

upon the best coalfields only.

It is a social problem for the

Board and the Government as

much as an economic problem.

Roy Hodson

OPENCAST MINING, also called strip-mining, is the fastest-growing system of extracting coal in the world. It is the method by which the bulk of the low-quality soft coals near the surface are being extracted. It is also an important mining system for hard coals in many countries of the world including Britain.

The National Coal Board has done much to pioneer opencast mining methods for hard coal in developed countries where environmental considerations are of paramount importance.

Opencast mining in Britain is now worth upwards of £400m. a year in foreign exchange savings by the substitution of coal for oil. The NCB's Opencast Executive, meanwhile, is well on target towards raising its annual production from the present 12m. tonnes a year to 15m. tonnes a year. Opencast mining is also making good profits on every tonne of coal dug in contrast with the problems of the deep mines which have been just about breaking even.

Had it not been for the energy crisis following the Middle East October 1973 war and the subsequent rises in oil prices the future for opencast mining in Britain would have been strictly limited. During the cheap energy era of the 1960s the work of the NCB Opencast Executive was allowed to dwindle until it was mining less than 6m. tonnes a year—a 50 per cent cutback from its best performance in the late 1950s.

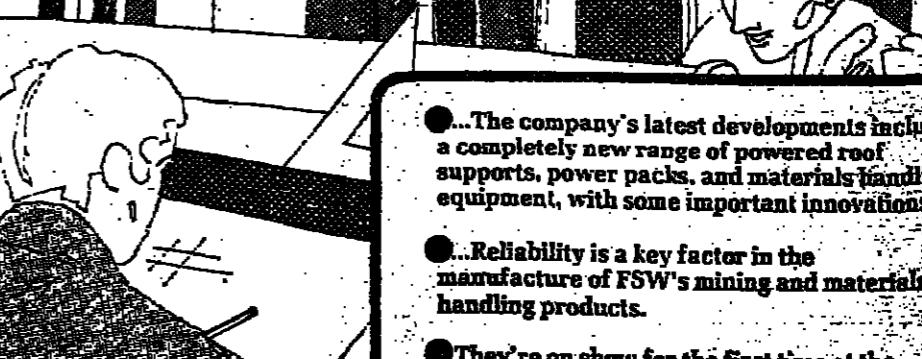
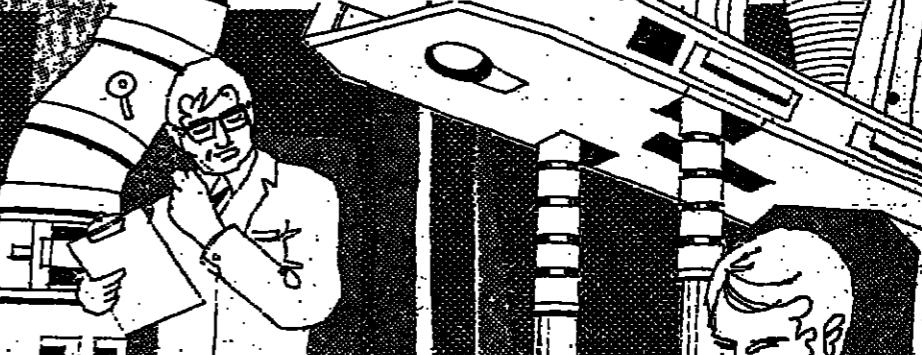
But the emergency Plan for Coal produced to help combat the energy crisis ensured a new role for opencast mining techniques in Britain. Proven reserves are sufficient for up to 15m. tonnes a year of opencast coal to be produced in Britain for the next 30 years.

The coal geologists also have confidence that opencast coal production could be extended well beyond that target date at an on-going rate of some 15m. to 20m. tonnes a year.

The biggest problem facing the Opencast Executive now is obtaining permission to extract coal in the face of fierce opposition from local and national amenity interests. The development of opencast mining depends to a large degree upon being able to provide a steady flow of work for the contractors and the giant drag-lines which are used to scrape away the overburden of earth on sites round-the-clock to uncover the coal seams.

R.H.

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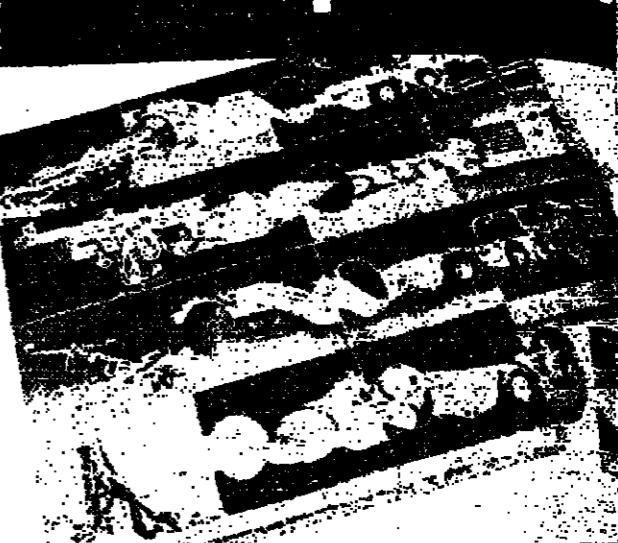
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## WORLD COAL MINING V

On this page, Financial Times writers look at the production and prospects of the industry in a number of the world's producing areas.

### United States

MORE than 40 years of decline from its position \$25bn. has said that half of the converting existing plants to of a new power plant and by decline from its position \$25bn. can be found out of coal, and the Administration's critics claim that scrubber technology is too primitive to justify mandatory installation. Nevertheless, scrubber equipment is now installed in or committed to about 50,000 MW of the 225,000 MW of existing coal fired generating capacity just to comply with current Federal emission standards.

Despite the safeguards proposed by the President, Government officials have estimated that the coal programme will add 5.2 per cent to sulphur dioxide emissions. This is unacceptable to many environmentalists who are, however, even more concerned about the possible impact on the Earth's atmosphere of carbon dioxide gas from increased coal burning. Scientists have argued that the build up of gas could thicken and prevent heat from radiating out into space. As a result, a four degree fahrenheit increase in the Earth's average temperature has been predicted for 2020.

Nevertheless, the shift to power plants to coal will cost \$50bn.

For economic and other reasons, the Congressional Budget Office said in a report recently that getting industry to switch to coal would be especially difficult. It estimated that by 1985 only 33 per cent of new industrial plants would burn coal rather than the 44 per cent projected by Mr. Carter. There is, moreover, a potential clash with national environmental objectives. The President has upset many industrialists by requiring that all new coal burning plants be equipped with "scrubbers" which remove the sulphur dioxide gas produced by coal burning. These can add anything between 18 and 35 per cent to the construction costs

John Wyles

### West Germany

COAL IN West Germany has suffered changes in the esteem of planners and energy suppliers much like those it has undergone in other countries. Regarded as the basis of the industrial economy up until the mid-1950s, it fell out of favour when cheap Middle Eastern oil became plentiful, only to become the object of intense interest once again after the quadrupling of oil prices by the OPEC cartel in 1973.

So much is familiar enough to anyone who has followed the fortunes of the coal industry in Britain. Coal is now especially important for West Germany because the country has no other significant domestic energy reserves. A little oil has been discovered in West Germany itself, but the country's slice of the North Sea has yet to yield anything comparable to even one of the major finds in British or Norwegian waters. The chances that it will still do so are not

#### Production

Yet the most telling figure of all is that of hard coal production, which has been falling every year for the past two decades, from 15m. tonnes in 1956 to 8m. tonnes in 1976. What holds the industry back from producing more is the increasing difficulty it is having in selling the coal.

In part, this is a consequence of the lingering, and apparently still deepening, crisis in the steel industry. Last year the steel industry bought a total of 21m. tonnes of coal, coke and briquettes. This was about the same as the recession year of 1975, but well down from the last "normal" year of 1974, when it bought 27.5m. tonnes. This year, indications are that even the 1976 figure will come to seem a favourable one.

At the same time, however, the coal industry's other major customers have reduced their purchases. Most notably, this means of course the electrical utilities. Their use of hard coal picked up slightly last year to 32.5m. tonnes from the recession level of 26m. in 1975, but it was

Adrian Dicks

### East Europe

WHEN IT comes to energy, among the world's largest exporters of hard coal, of which 40m. tons were exported, mostly for hard currency. Additionally, Poland produces around 50m. tons a year of soft coal which it uses to supply local power stations, like the giant Belchatow complex in the central high dependence on oil and there is much shuffling of other "new" types of energy supplies.

Despite their wealth of coal, the Russian's face special problems. The traditional coalfields in South-East Russia and in Ukraine like the Donbas have been heavily worked and are no longer of long-term importance.

In the early 1970s, East Europe's future supplies will have to come from new coalfields which at the time, accounted for a mere quarter of the energy balance, while the share of coal was well over 40 per cent.

It is true that oil and nuclear power were on their way. But Ukraine like the Donbas have been heavily worked and are no longer of long-term importance.

In the early 1970s, East Europe's future supplies will have to come from new coalfields which at the time, accounted for a mere quarter of the energy balance, while the share of coal was well over 40 per cent.

By good fortune rather than development at Kansk Achinsk, good judgment, the East Europeans were therefore much better placed to ride the crisis.

As it turned out, they had 700m. tons a year to feed a less reorganising to do than gigantic 8,400 mW thermal power station nearby, and a brand new industrial complex.

This fits into Moscow's broader strategy of industrial relocation. During the last quarter of this century, the Soviet Union's industrial centre of gravity will shift gradually further eastwards, with the development of new producing regions based on local raw materials.

Poland, by contrast, is a major exporter, and would be unable without coal to sustain its economy. The country has some of anything like its present level of trade with the West. The best hard coal resources in Europe, East and West, and is

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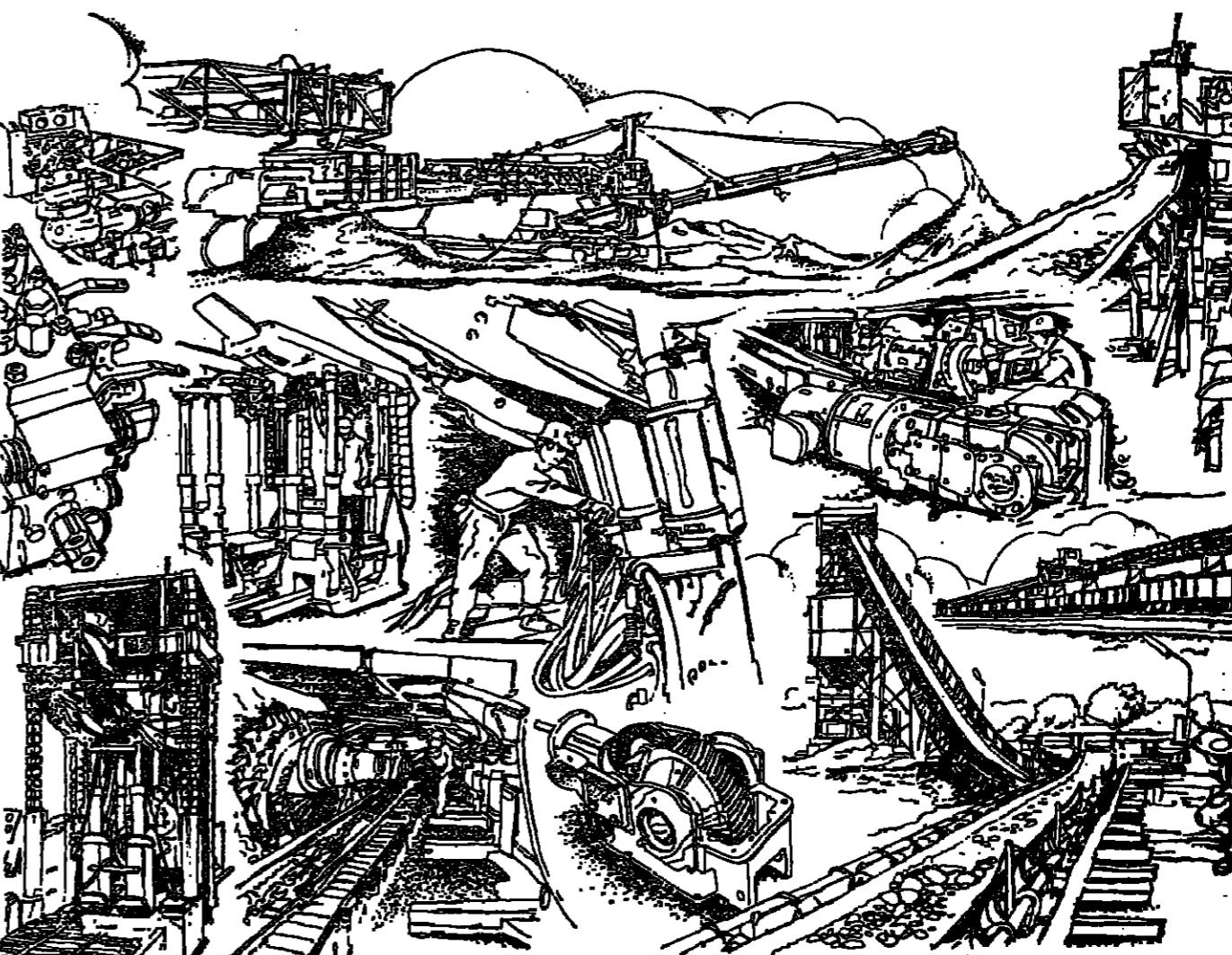
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David Lascelles  
East Europe Correspondent



## FARMING AND RAW MATERIALS

Land sale exceeds £280,000

By Christopher Parkes

ARMERS from the Wigton area in Cumbria paid up to £3,379 here this week, at the sale of the 19-acre Midtown Farm, Little Bampton. The total is £288,000.

Estate agents Harrison and Ellerington said that they were paid at the prices paid for land, which was sold in 19 private lots.

"We expected a good price, but this beat anything we've known around here," he said. Stressing that none of the land involved had any development value, he suggested that these had been helped by a general lack of land for sale in the area.

The lots were also conveniently sized and placed for local farmers wanting to expand their holdings.

The highest price was paid for 11.5 acre plot of arable land, 9.4 acre lot of grazing and meadow land with road access off mains water on tap fetched £398 an acre.

The three-broomed farm-house built of clay and the four farm buildings sited together on an 8.5 acre plot, sold for £26,000.

**Bumper rice crops expected**

MANILA, Oct. 6.

THE PHILIPPINES may export rice next year following what is expected to be a bumper harvest. In a report to President Ferdinand Marcos, Arturo Tanco, Minister of Agriculture, said rice production for the three months ended September 1 was expected to be 5.3m tonnes, up 15 per cent on the same period last year.

That suggests a minimum increase in production for the year of 9.7 per cent or about 500,000 tonnes compared with 7.35m.

It should be a surplus over-consumption and reserves of about 400,000 tonnes.

In Rome, the UN Food and Agriculture Organisation forecast that world rice production this year may reach a

FAO forecasts world paddy production at 351m tonnes.

That would exceed last year's crop of 343m tonnes by 2.2 per cent and would dispel the 1975 record of 342m tonnes.

Yester

## EEC Commission resists British fish limits plea

By ROBIN REEVES

THE EUROPEAN Commission is as a start of a definitive new com- ressing the U.K. Government's mon fisheries policy at what it was demand for "dominant preference" for British fishermen up to 50 miles offshore, as part of a October 24 and 25 in Luxembourg.

Instead it is keeping to its original plan to limit exclusive national fishing to a coastal band no more than 12 miles, with the remaining inside the EEC's new 200-mile limit being distributed among Common Market fleets on the basis of catches in the past 10 years.

That was made clear by Mr. Finn Gundelach, the Brussels Commissioner for Fisheries commenting on his London talks this week with Mr. John Silkin, the Minister of Agriculture.

Mr. Gundelach underlined that the Commission regarded its NEAFC key-voluntary national plan and its emphasis on quotas

BRUSSELS, Oct. 6.

Canadians join zinc price cuts

By John Edwards, Commodities Editor

FURTHER PRESSURE on the European zinc producer price was said to be crucial negotiations of the Council of Ministers on October 24 and 25 in Luxembourg.

Before the Luxembourg meeting, the Commission will publish proposals by Marine biologists on what should be the total catches allowed next year for the stocks of 50 or more species in EEC waters, Mr. Gundelach said.

The signs are that Mr. Silkin is prepared to haggle first over quantities of fish available to British fishermen in EEC waters.

Assuming they were agreed, the designation of fishing zones around the British and Irish coasts as exclusive or with "dominant preference" for the coastal state would be drawn on a map afterwards.

If Ministers could agree on

those then the council would have a concrete foundation upon which to distribute available fishing.

The distribution to be proposed by the Commission would first be based on the so-called NEAFC key-voluntary national plan and its emphasis on quotas

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### BRITISH FUNDS

1977	Stock	Price	Div.	Gross	Ctr	Td	Ytd	High	Low	Field	Int. Ret.
<b>"Shorts" (Lives up to Five Years)</b>											
954	Treasury Sec 71/2	99	1.1	3.01	5.22						
955	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
956	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
957	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
958	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
959	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
960	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
961	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
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964	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
965	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
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967	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
968	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
969	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
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971	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
972	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
973	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
974	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
975	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
976	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
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981	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
982	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
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1002	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1003	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1004	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
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1008	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1009	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1010	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1011	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1012	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1013	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1014	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1015	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1016	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1017	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1018	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1019	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1020	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1021	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1022	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1023	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1024	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1025	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1026	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1027	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1028	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1029	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1030	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1031	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1032	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1033	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1034	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1035	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1036	Treasury Sec 7 1/2	97	1.1	3.01	5.22						
1037	Treasury Sec 7 1/2	97	1.1	3.01	5.						

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Stock	Pr	Div	Cv	Fwd	PE	High	Low	Stock	Pr	Div	Cv	Fwd	PE	High	Low	Stock	Pr	Div	Cv	Fwd	PE	High	Low
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
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Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
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Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25	Land Inv. 10p	1.25	—	1.25	—	100	1.25	1.25
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